



**BETTER INVESTMENT
BETTER FUTURE**

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Salt field of SDIC Xinjiang Luobupo Potash Co.

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MESSAGE FROM THE CHAIRMAN

Invest in value, insist on reform and innovation, and serve national development. We have promoted the supply-side structural reform and the mixed-ownership reform in a deeply-going way, vigorously advanced the building

between development and safety, helping SDIC achieve long-term, and stable progress in building itself into a world-class enterprise. In 2020, SDIC, as always, served national development, insisted on strategic investment, value investment, and responsible investment, and

major strategic business units of basic industry, strategic

strategy, and promoted the business presence in key areas including Beijing-Tianjin-Hebei Region, Xiongan New Area, Yangtze River Economic Belt, Guangdong-Hong Kong-

in-depth efforts to develop businesses in the countries and regions along the Belt and Road. A coordinated development center for international business of SDIC has

of SDIC Power Holding Co. under the Shanghai-London Stock Connect mechanism has been successfully issued.

Invest in the future, insist on technology empowerment, and launch green journey for “new SDIC.” We have vigorously persisted in investing science and technology

technology innovation, and accelerated the cultivation and development of the strategic emerging industry covering new materials, pharmaceutical and health, advanced manufacturing, and new infrastructure. By the end of the 13th Five-Year Plan period, the cumulative investment in

pieces, up 102 percent from the 12th Five-Year Plan period. We have insisted on low-carbon development, gradually

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RESPONSIBLE INVESTMENT: IDEA

In 2016, the United Nations took the lead to launch the Principles for Responsible Investment (PRI), which includes six major investment principles relating to environment, society, and governance (ESG concept). As one of the first batch of enterprises included in the pilot program of State-owned capital investment and operating companies, SDIC has actively abided by the United Nations Principles for Responsible Investment and other initiatives, fully combined ESG theory with ESG investing, comprehensively integrated environmental, social and governance factors into investment decisions, carried out responsible investment while conducting businesses, and promoted the integration and progress of responsible investment from the aspects of, among others, principle, model, portfolio, and capability, striving to create the greatest economic, social and environmental value.

Since entering the new era, SDIC has effectively carried out the new development idea, integrated into the new development pattern, insisted on deepening supply-side structural reform in line with the requirements of high-quality development, and implemented the mission of the State-owned capital investment and operating company in serving national development, optimizing the layout of State-owned capital, and enhancing industry competitiveness, and built the "new SDIC" featuring flexible mechanism, optimized structure, good benefits, and strong capabilities in accordance with the "1331" overall vision.

RESPONSIBLE INVESTMENT: SYSTEM

RESPONSIBLE INVESTMENT: PRINCIPLE



Principle
of social
responsibility
integration

SDIC constantly enhances the top-down design for social responsibility work, gradually integrates social responsibility idea into the full-process closed-loop investment system covering development planning, investment decision-making, project implementation, post-investment management, and performance appraisal and evaluation, develops a series of quantitative indicators by introducing social responsibility factors to form lean guidance, and continuously optimize various links and processes, so as to achieve all-around and full-process integration.



Principle
of green
investment

SDIC insists on green, low-carbon, and sustainable development, transfers part of the equity of thermal power plants, increases investment in clean energy including hydropower, protection, and utilizes green financial tools to ensure the new investment projects are environmentally-friendly, climate responsive and socially inclusive.



Strategy-driven
and benefit-
oriented
principle

SDIC, centering on the overall strategic objective and development planning, makes special efforts to promote supply-side structural reform, adjusts structure, optimizes layout, conducts innovation-driven development, concentrates resources on cultivating projects with high strategic matching, great development potential, core technologies and good

and backward production capability.

vigorously develops the three major strategic business units of basic industry, strategic

limitation, correlation and diversification, and comprehensively considering the factors of business expansion, regional influence, risk management and control, industry chain integration, cost control, and value creation, SDIC enhances investment in the leading enterprises that have obvious technical advantages, could utilize the advantages of the

investment return in segmented sectors.

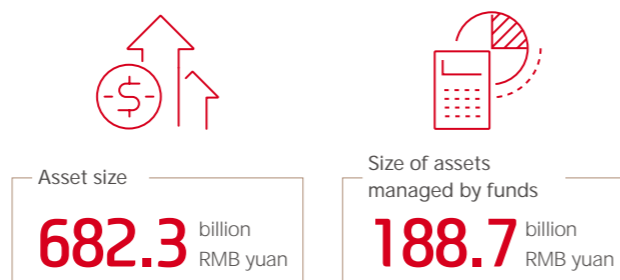
RESPONSIBLE INVESTMENT: MODEL



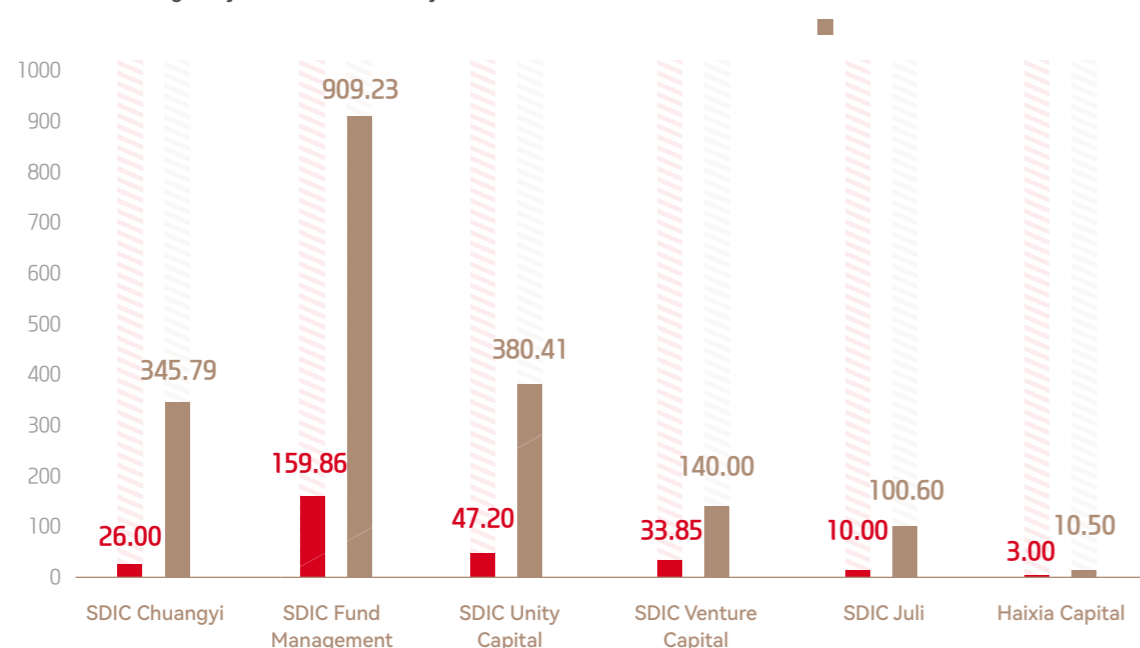
"Direct investment + fund investment" model

SDIC has conducted innovation in investment model, through direct investment and fund investment, and effectively leveraged the guiding and driving role of State-owned capital. In the future, SDIC will direct investment and fund investment, give play to the role of perception, probe and incubation of joint investment, and establish the new mechanism for the cultivation and development of strategic emerging industry, injecting a new impetus for

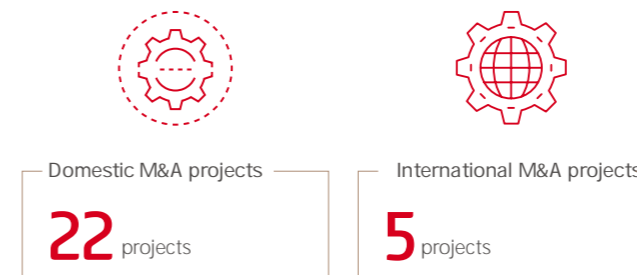
Asset size and size of assets managed by funds of SDIC in 2020



Size of assets managed by six funds of SDIC by the end of 2020 (Unit: RMB100m)



M&A projects of SDIC during the 13th Five-Year Plan period



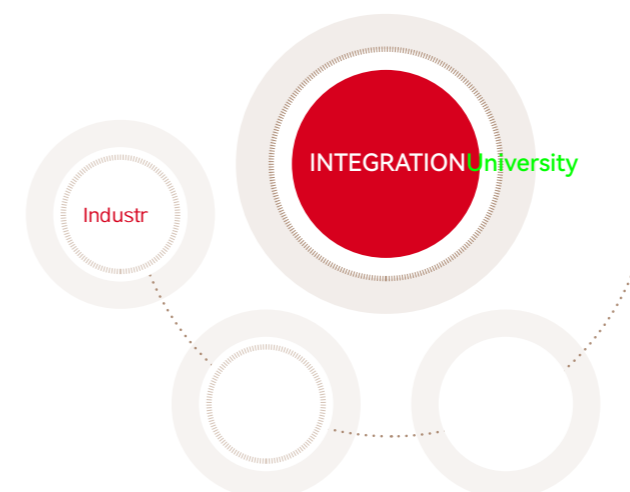
During the 13th Five-Year Plan period, SDIC completed **27** projects both at home and abroad including, among others, China Water Environment Group, Xi'an Golden Mountain Ceramic Composites Co., Hefei Bolin Advanced Materials Co., and Red Rock Power Limited **9** projects were completed in 2020.

"M&A + greenfield investment" model

Focusing on both the internal investment such as featuring complementarity of cyclical and non-cyclical industries, as well as collaboration between real economy and finance, and established the

"Industry-university-research-application collaboration" model

SDIC has constantly deepened the industry-university-research-application collaboration, actively explored in-depth cooperation with colleges and universities, scientific research institutions, associated enterprises along the upstream and downstream of supply chain in the aspects of, among others, cutting-edge technology reserve, commercialization of science and technology achievements, and cultivation of innovative people, strived to make breakthroughs in resolving bottlenecks in major technologies, and vigorously built leading enterprises along the supply chain and the source of technologies. SDIC has signed strategic cooperation agreements with,



given full play to the integrated advantages of the Company in the aspects of industry cultivation, capital operation, differentiated management and control, and so on, jointly building an ecosystem for the cultivation and development of emerging

RESPONSIBLE INVESTMENT: PORTFOLIO

Industry portfolio

Focusing on the functional positioning of State-owned capital investment and operating companies, and insisting on serving national development as the mission and enhancing industry competitiveness as the orientation, SDIC has persisted in optimizing basic industry, specializing strategic emerging industry, and refining financial and service industry, given play to the guiding role of the State-owned capital investment and operating company, improved

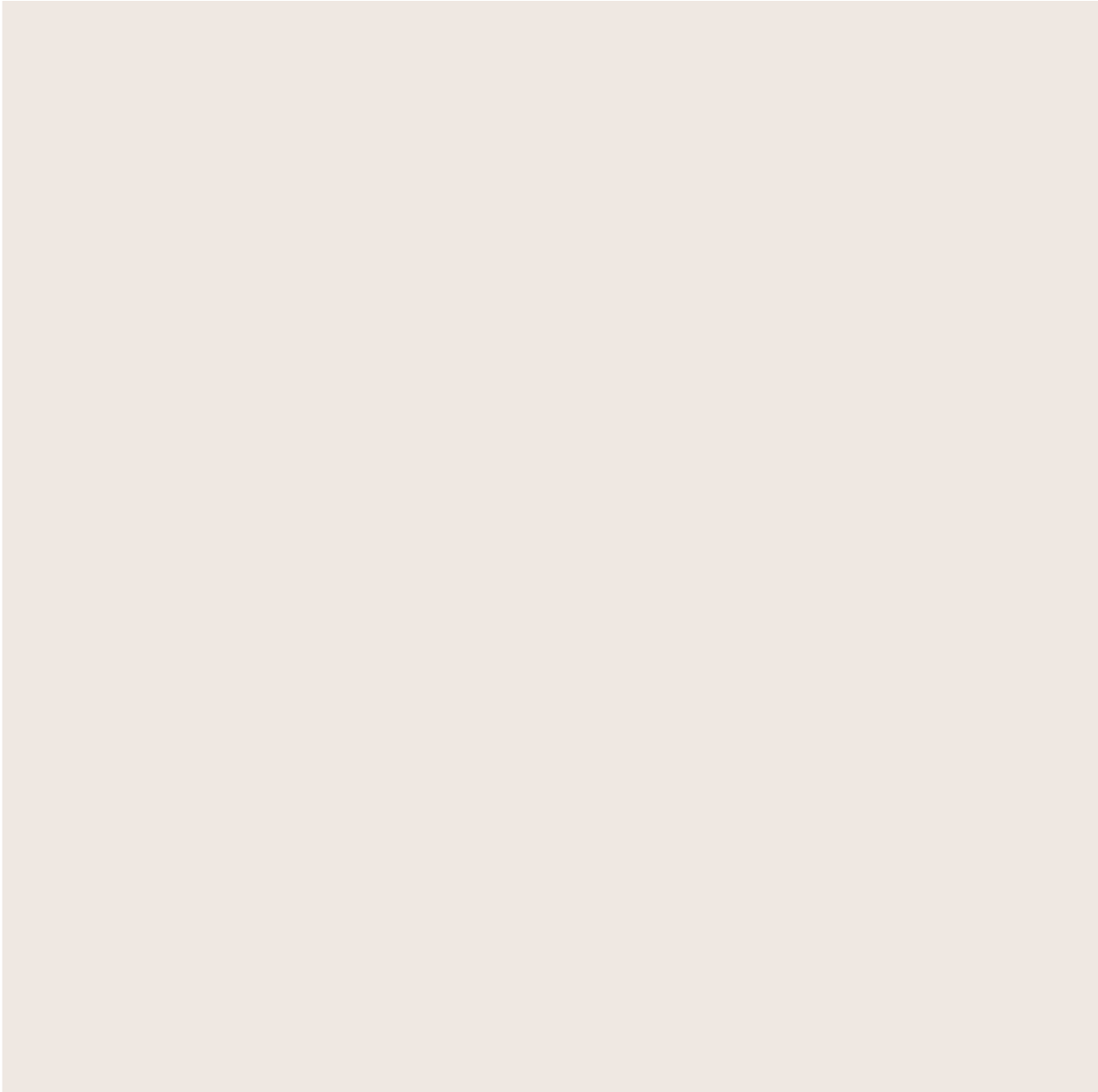
risk resistance capacity, so as to achieve sound development.



Basic industry portfolio by proportion of asset size

| | 2020 | 2019 | 2018 |
|----------------|------|------|------|
| Electric power | 81% | 80% | 79% |
| Mining | 7% | 7% | 6% |
| Transportation | 12% | 13% | 15% |

181DsX6uXQamamDLgFasE7CxdOrA-2vArGiv,ebpAqL0ta-210b2*b21*yeykz0-5Yae3fPE'4Puyae2wh2"qhBsQwFd'FegX



Stakeholders

Expectations to SDIC

Communication mechanism and approaches

SASAC of the State Council

Central Government, ministries and commissions, and local governments

Partners

Customers

Increment of State-owned assets
Regulate operations and management
Enhance corporate competitiveness

Promote national economic development and social progress
Abide by relevant laws and regulations
responsibility

Reciprocity and mutual
Shared development

Meet customer needs

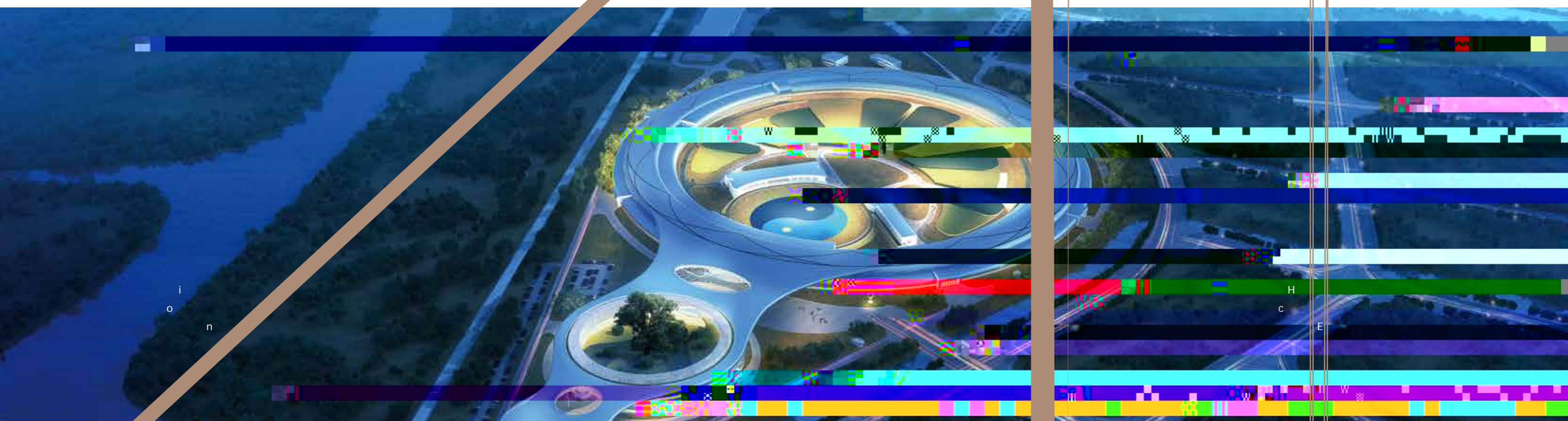
Work conference

Signing of cooperation agreement
Work conference
Day-to-day communication

Signing of cooperation agreement
High-level meeting
Day-to-day communication

Products and seminars
Questionnaire

C



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INVESTING

IN VALUE



VALUE IS ABOUT ACHIEVING GROWTH

We insist on strategic investment, value investment, and responsible investment, promote sound development of operating performance, persist in innovation-driven development, advance and deepen reform, enhance risk management and control, constantly create long-term return on investment, and embrace sustainable development.

The operating revenue of SDIC reached

153.1 billion RMB yuan in 2020

The total profits of SDIC reached

22.1 billion RMB yuan in 2020

The asset size of SDIC reached

682.3 billion RMB yuan in 2020

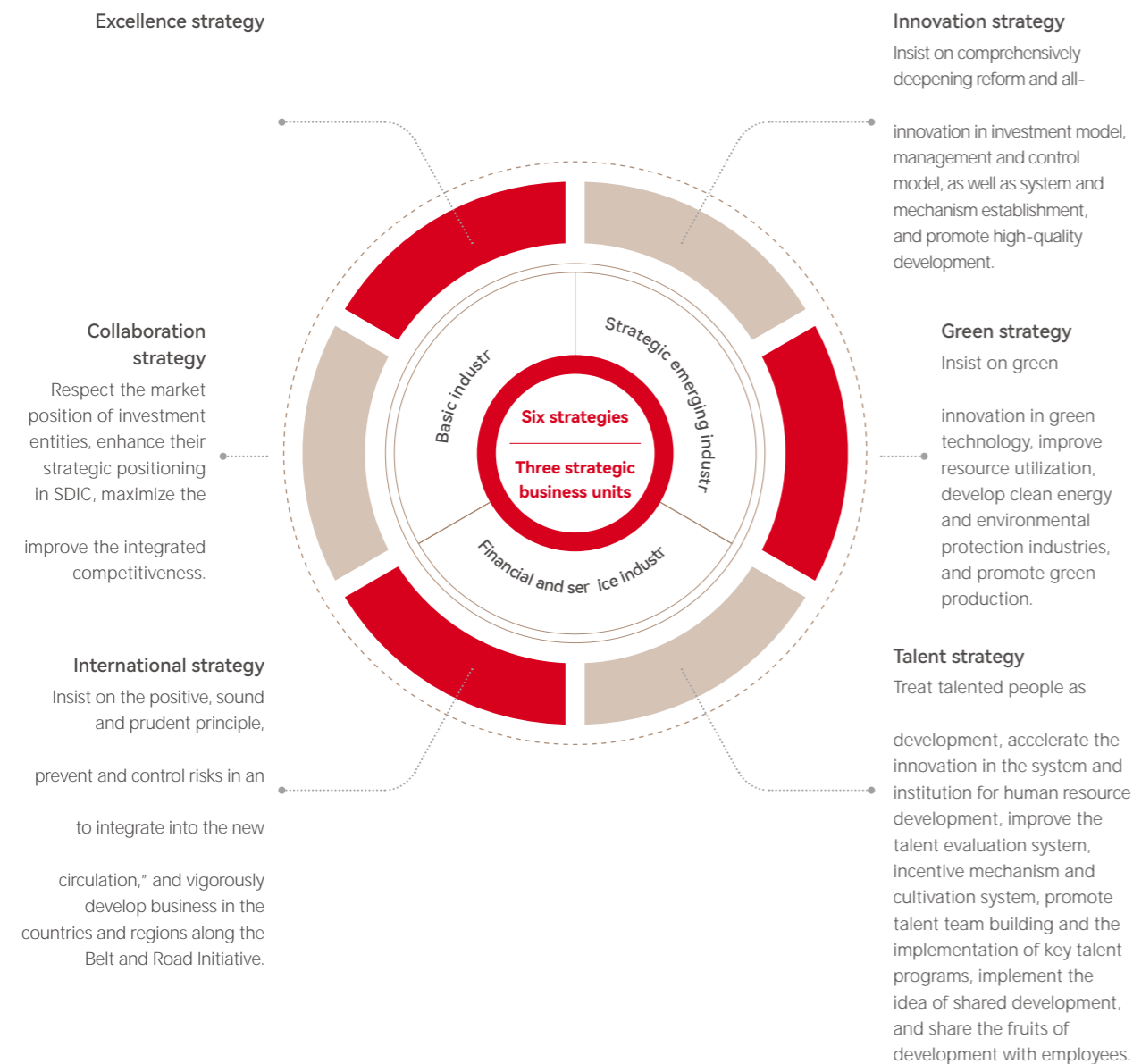


BUSINESS STRATEGY AND LAYOUT

CORPORATE STRATEGY

SDIC has grasped the new connotations of the important period of strategic opportunity for development, adhered to systematic thinking, implemented the mission of the State-owned capital investment and operating company in serving national development, optimizing the layout of State-owned capital, and enhancing industry competitiveness. SDIC has insisted on new development idea and market-oriented, law-based, and internationalized direction, vigorously developed the business in domestic and international markets, with high-quality development as overarching principle, reform and innovation

innovation strategy, collaboration strategy, green strategy, international strategy, and talent strategy, and actively promoted the



CONSTANT PERFORMANCE GROWTH

Key performance indicators of 2020

Total profit
22.1 billion RMB yuan

Net profit
17.7 billion RMB yuan

Percent from 2019 Up
10

Percent from 2019 Up
9.8

Operating performance growth of SDIC during the 13th Five-Year Plan period

9%
Compound annual growth rate of net assets

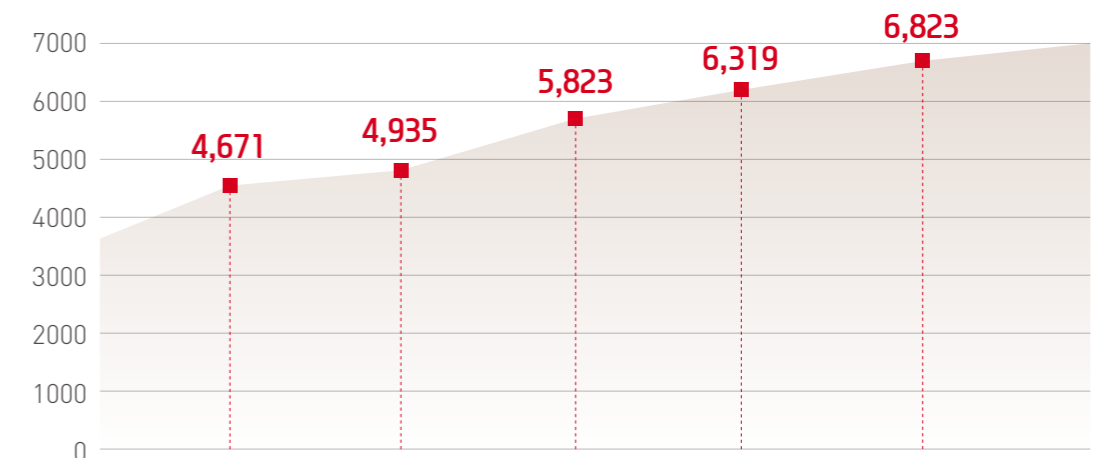
> 8.6%
Return on net assets

6%
Compound annual growth rate of total profit

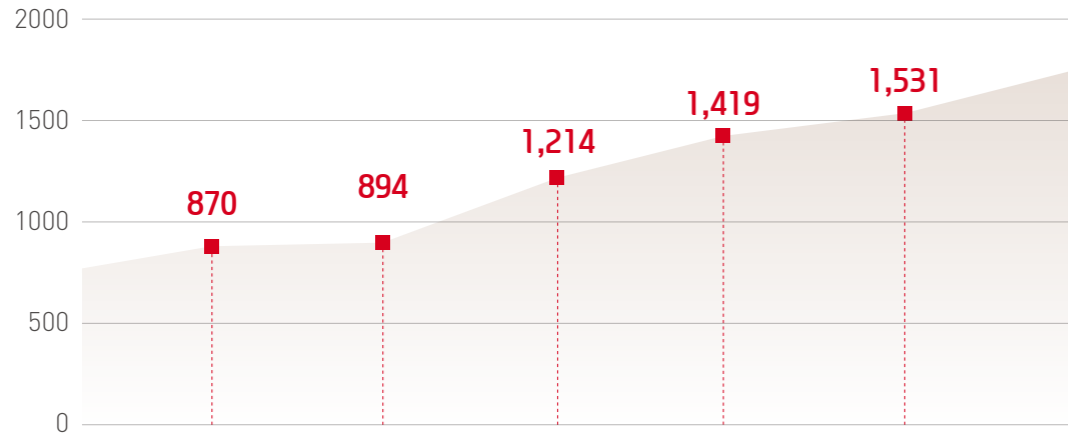
> 12%
Return on Capital

During the 13th Five-Year Plan period, special efforts have been made by SDIC to focus on... (text partially obscured)

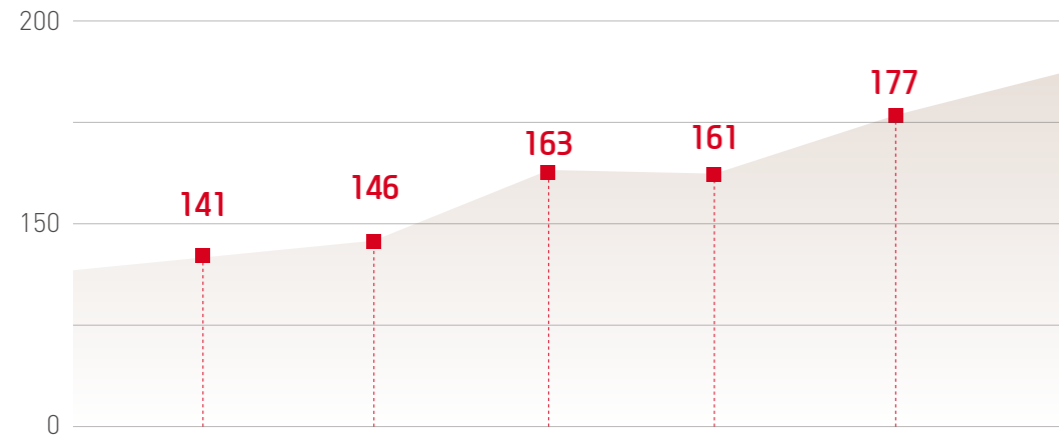
Total assets of SDIC during the 13th Five-Year Plan period (Unit: RMB100m)



Total operating revenue of SDIC during the 13th Five-Year Plan period (Unit: RMB100m)



Net profit of SDIC during the 13th Five-Year Plan period (Unit: RMB100m)



Key production indicators of SDIC during the 13th Five-Year Plan period



Installed power generating capacity

31,827 MW

SDIC boosted the development of clean energy and the installed capability witnessed steady growth.

Generating capacity

717 billion kWh

The cumulative power generation of SDIC Power



234 million tons

demands, SDIC accelerated the construction of the energy logistics network with its own characteristics.

764 million tons



Production capacity of potassium sulfate:

1.6 million tons per year

production technology development, and the production capability of potassium sulfate witnessed steady growth.

Production output of potassium sulfate

8.07 million tons

The cumulative production of high-quality potassium guaranteed national food security.

Key business progress in 2020

Basic industr



Electric power

- London Stock Connect level.
- onshore wind farm p
- SDIC Power comple further optimization adjustment of produ

nal business to a new

hieving
egic



SDIC Communications signed strategic cooperation agreements with local governments

SDIC Energy

China Gaixin Investment successfully acquired

Xan Golden Mountain Ceamic Composites Co, accelerating the cultivation of the leading

new materials enterprise. The fuel ethanol products of SDIC Biotech achieved high efficiency of

production. SDIC Chemicals signed cooperation agreements with local governments and acquired Shandong Special Equipment Inspection and T

quality construction there. To int

-Eri 5 D Strategic emerging

As one of the trade companies which entered Hainan Province early during the initial stage of

trade pilot projects for the Port. Both the People's Government of Hainan Province and Haikou Municipal People's Government have highly recognized these attempts.

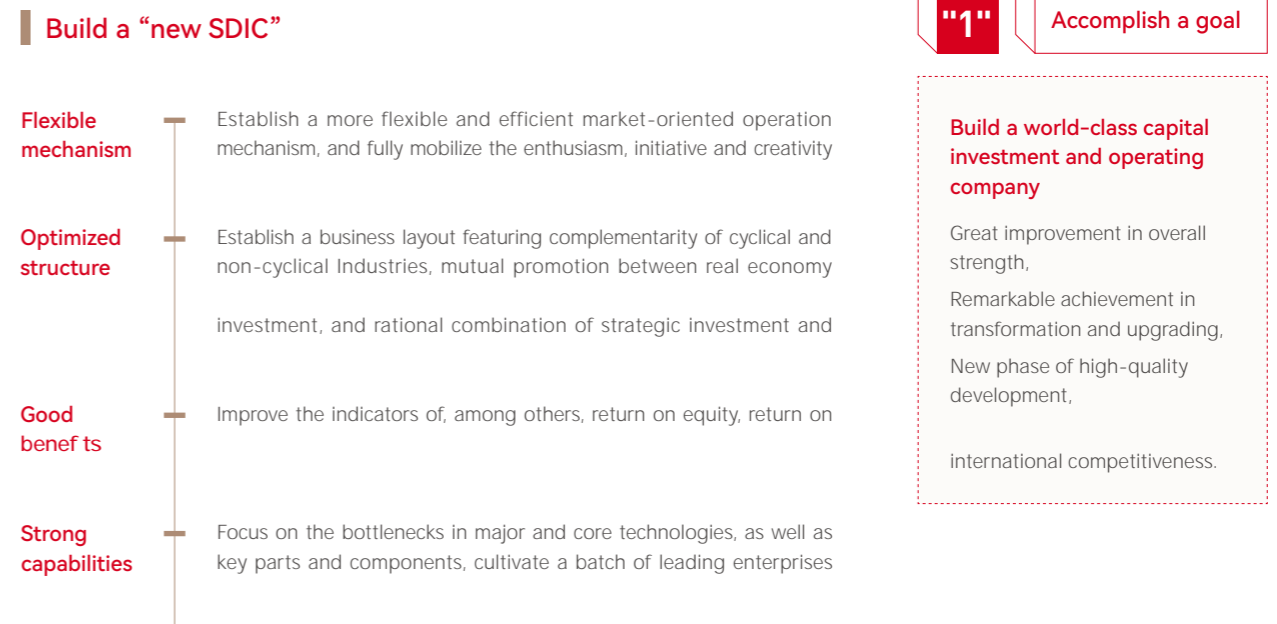
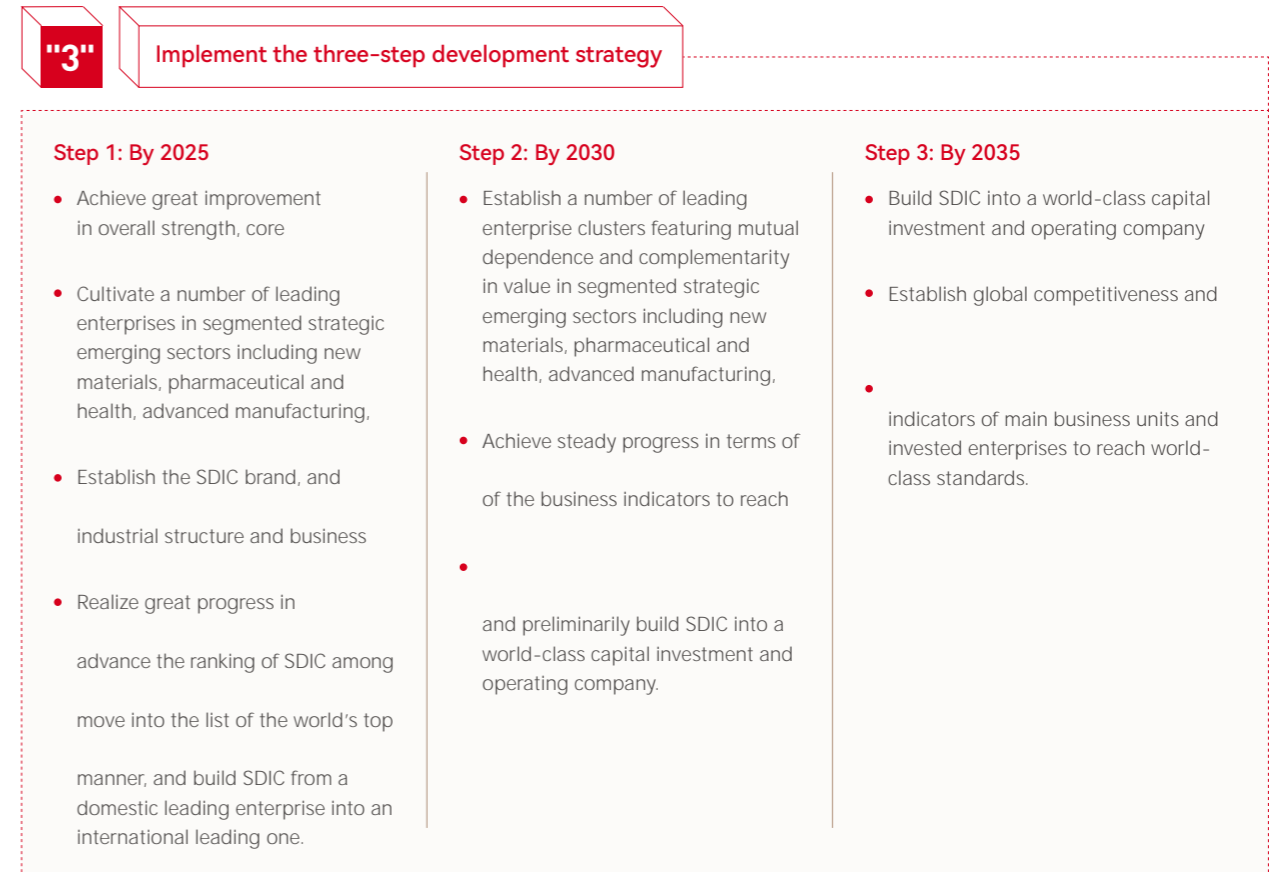
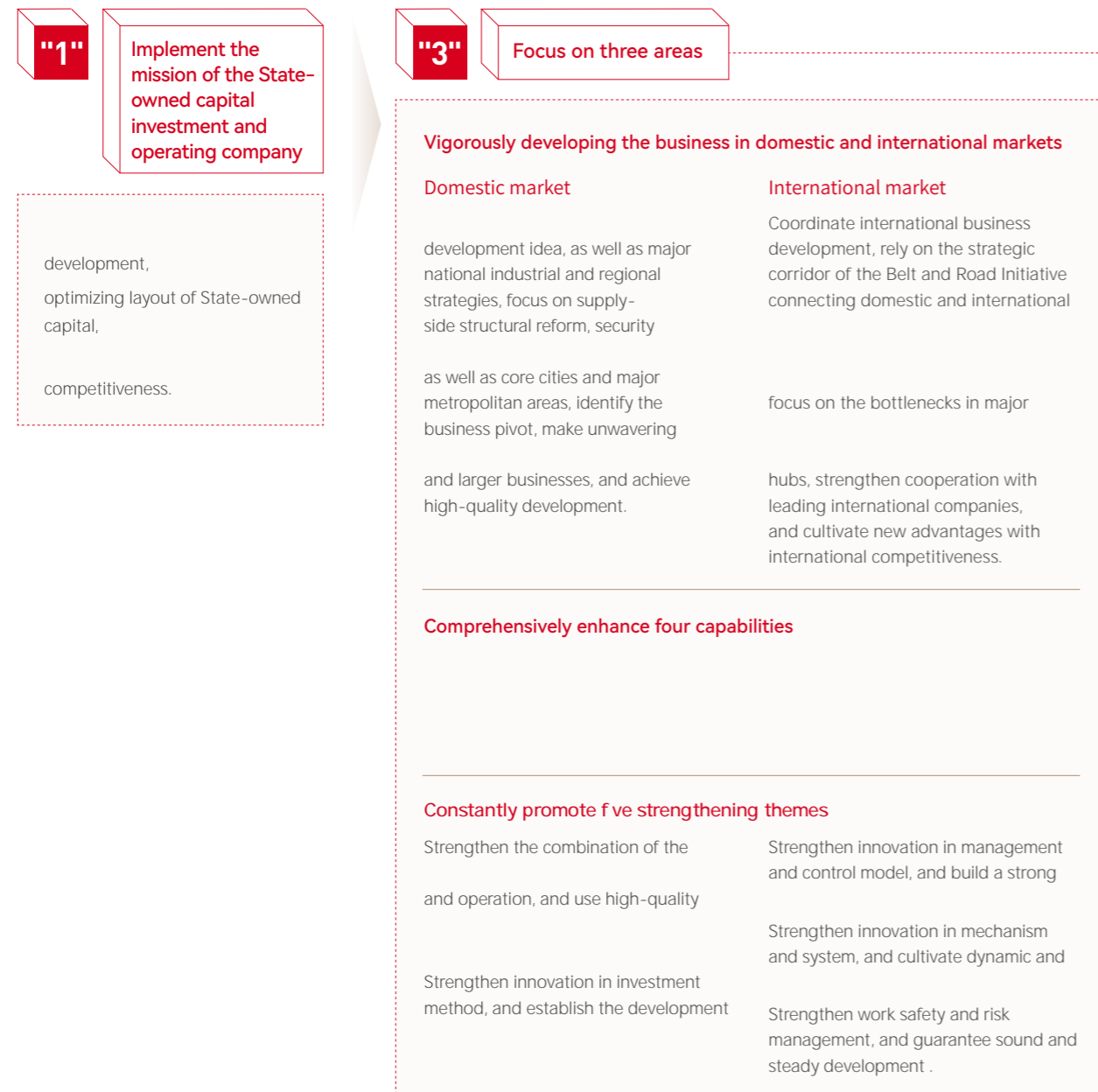
of import business, domestic trade, and transit trade, covering trading of various commodities such as wool, cotton, copper concentrate, chemicals, and corn with several countries and regions

ever used by China-invested enterprises in overseas investment projects so far

DEVELOPMENT PLANNING

Standing at the key juncture of the concluding year of the 13th Five-Year Plan and the beginning year of the 14th Five-Year Plan, SDIC has formulated its 14th Five-Year Plan in a high-quality manner, planned the future corporate development in a high-standard way, and clearly expounded the development path during the 14th Five-Year Plan period and in the complementarity of cyclical and non-cyclical industries, as well as the collaboration between real economy and finance, class capital investment and operating company.

“1331” Overall Vision





INNOVATION-DRIVEN DEVELOPMENT

the years, SDIC has, as always, insisted on innovation-driven development, invested in innovation activities and science

infrastructure, pharmaceutical and health, new materials and advanced manufacturing by means of direct investment and fund investment, striving to promote the implementation of innovation-driven development strategy.

INVESTMENT IN INNOVATION

new materials, pharmaceutical and health, advanced manufacturing, and new infrastructure.



Investment in R&D

1.299 billion RMB yuan

3.365 billion RMB yuan

Five-Year Plan period



Number of authorized patents

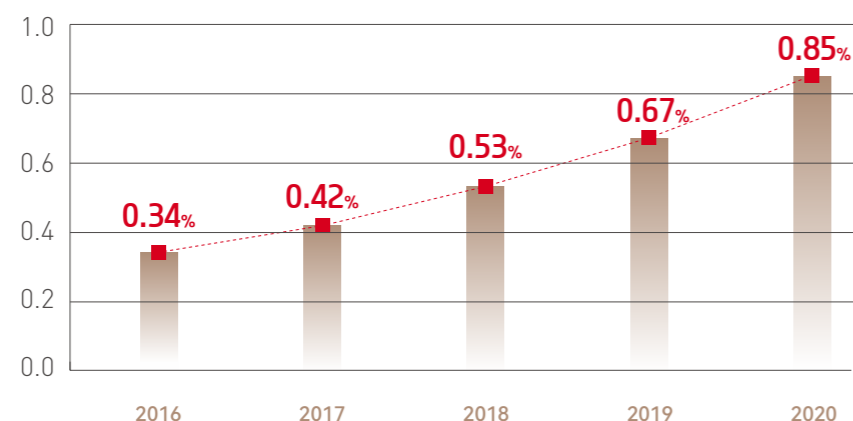
449

Patents authorized in 2020

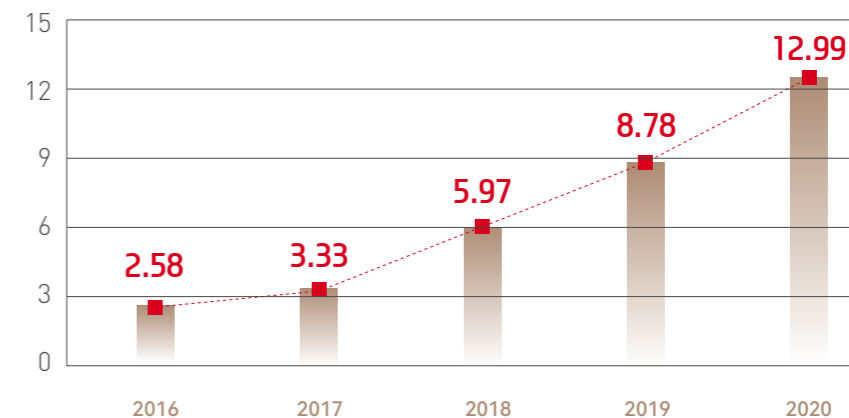
2,557

Cumulative patents in force during the 13th Five-Year Plan period

Proportion of R&D expenses of SDIC during the 13th Five-Year Plan period



R&D expenses of SDIC during the 13th Five-Year Plan period (Unit: RMB100m)



Directly held investment and fund investment in 2020 (Par)



Biomedicine

Precise diagnosis

SDIC Fund Management Co. and SDIC China Merchants Investment Management Co. invested in Hipro Biotechnology, an innovative

diagnosis technologies, aiming at developing

Tumor therapy

Biopharma, aiming at accelerating the business establishment of tumor immunotherapy.

Beijing Immunochina Pharmaceuticals, aiming

pipeline for tumor treatment.

R&D of new medicines

SDIC Fund Management Co. and SDIC China Merchants Investment Management Co. jointly led the investment in LianBio, a China-based transfer platform for global innovative drugs and medicines, aiming

platform for innovative drugs and medicines, aiming at promoting



Messenger RNA (mRNA) COVID-19 vaccine samples developed by Suzhou Abogen Biosciences



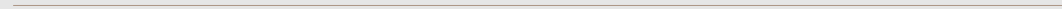
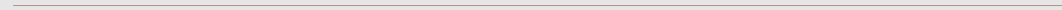
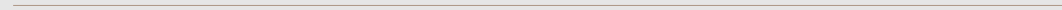
New materials

China SDIC Gaoxin Industrial Investment Corp. successfully acquired Xi'an Golden Mountain Ceramic Composites Co., aiming at accelerating the cultivation of leading enterprises in new

breakthroughs in resolving bottlenecks in ultra-high-speed 3D printing.

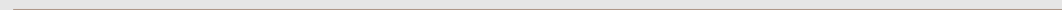
Advanced Materials, a leading enterprise in scintillation crystal field, aiming at promoting the localization of core materials for high-end medical equipment.

aiming at promoting the enterprise to make



Optics

SDIC Fund Management and SDIC China Merchants Investment Management Co. invested in AAC



CASE



th

lead among manufacturing enterprises and a pacemaker in Chinese manufacturing. This title requires the product to dominate global market share, to have international leading production technology, to achieve high product

system. Its independent developed two-piece new fuel tank technology YNTF® has broken the monopoly formed by maintain its market position as No.1 in China and No.3 in the globe for years. At this moment, YAPP is still in on its



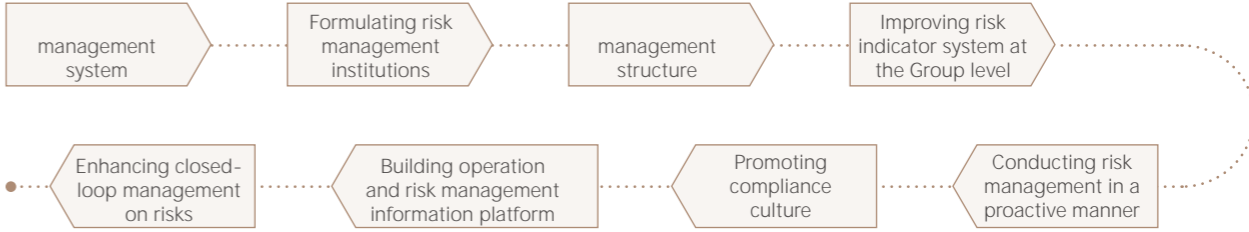
YAPP Automotive Systems Co.



RISK MANAGEMENT AND CONTROL

ENHANCING RISK PREVENTION AND CONTROL CAPABILITY

management organizational structure, improving risk indicator system at the Group level, conducting risk management in a proactive manner, vigorously promoting compliance culture, building comprehensive and well-arranged operations and risk management information platform, enhancing closed-loop management on risks, and ensuring the close connection of



PREVENTING FINANCIAL RISKS

SDIC has attached great importance to promoting the identification, assessment, continuous follow-up, supervision and

CASE



Holding to the principle of risk prevention, SDIC Essence Futures conducts project examination and approval, in-process monitoring, and post-project summarization, and establishes a limit management system that takes risk limits as management and control indicators. The system includes measurable indicators such as the maximum allowable loss of investment and the degree of loss in extreme cases, and requires comprehensive risk management to prevent market risk, credit risk, liquidity risk and operation risk, so as to guarantee the

PREVENTING AND CONTROLLING LEGAL AND COMPLIANCE RISKS

Facing the unprecedented complicated environment both in domestic and international markets, SDIC has always adhered to the idea of integrating the law into business operation and creating value, conducted reform and development in strict

prevented and controlled legal and compliance risks, so as to provide a solid guarantee for the successful completion of various tasks of the Group's 13th Five-Year Plan.

Major measures for preventing and controlling legal and compliance risks in 2020

INVESTING

IN THE FUTURE



FUTURE IS ABOUT PROTECTING THE EARTH

We use the power of science and technology to embrace the great opportunities of the times. Construct the ecosystems in which Mother Nature and green development come first to meet the severe challenges raised by climate change, and contribute to a better future on the journey of building a “new SDIC.”

The investment in R&D of SDIC reached

1.299 billion RMB yuan in 2020

As of the end of 2020, the proportion of clean energy in installed capacity had reached

62.67%

The comprehensive energy consumption of SDIC in 2020 decreased by

23.68% year-on-year

INNOVATION IN SCIENCE AND TECHNOLOGY



Increasing number of technology-based enterprises

40 enterprises

- SDIC has accelerated the pace of transformation and acquired a number of high-tech enterprises such as Jincheng Metallurgy Co., China High-Speed Railway Technology Co., China Water Environment Group, Hefei Bolin Advanced Materials Co., and Xi'an Golden Mountain Ceramic Composites Co. By the end of 2020, the Company has 40 high-tech enterprises in total.



Breakthroughs in innovation platform construction

3 platforms

- SDIC has newly established three national innovation platforms, including two as the National Quality Supervision and Inspection Center for Electronic Engineering Building and Environmental Performance and the National and Equipment, being a groundbreaking achievement for the group in the construction of state-level quality inspection centers.

Major achievements of SDIC in science and technology innovation in 2020 (Par)



Electronics Engineering Design

the First Zhongguancun Trial and Demonstration Project of Major Technical Equipment.



SDIC Xiaosanxia Smart Warehouse Management System won the First Prize of 2020 Innovation Achievement of Information Technology Application in



Driven Coal Terminal Intelligent Production System Research of SDIC Caofeidian has been acknowledged as international advanced level by China Water Transportation Construction Association.



intellectual property rights by an invested enterprise of SDIC Fund Management Co. and SDIC China Merchants Investment Management Co., was granted Breakthrough Therapeutic Drug by the Center for Drug Evaluation of National Medical Products Administration.



The new generation of enterprise cybersecurity framework launched by QI-ANXIN Technology Group Inc., SDIC was awarded the World Leading Internet Technology Achievement.



China Water Environment Group's project, the Technology and Application of In-depth Biological Denitrification for Wastewater Treatment, won the Second Prize of the 2020 National Technology Invention Award.



The underground WWTP in Nanxiang, Jiading District, Shanghai Municipality

In April 2020, the National Development and Reform Commission clearly defined the range of new infrastructures and included satellite and realized high-speed networking over 100 megabytes at an altitude of 10,000 meters. The onboard satellite antenna system is provided by



China's first high-speed satellite internet-enabled airplane

CASE

CASE SDIC joins hands with SLAB to contribute to the development of new materials

In August 2020, SDIC signed a strategic cooperation in the exploration of the cooperation model of integrated development of scientific research, industry and capital in investment introduction, technology and management consultancy to help invested enterprises grow bigger and stronger through SDIC's capital power. In November, the 1st China Songshan Lake New Materials Forum was held, aiming to realize the efficient connection among scientific research, research results in the new materials industry, and actively improve the transformation of science and technology achievements.



SDIC and SLAB participated in the signing ceremony for the establishment of a new materials venture capital fund



EMISSION PEAK & CARBON NEUTRALITY

for existing projects and emission control for future projects* to deeply promote energy-saving and emission reduction in industrial projects.

order to establish a sound ecological and environmental protection management system, and promote the low-carbon green development of the Group.

Carbon emissions of SDIC in 2020



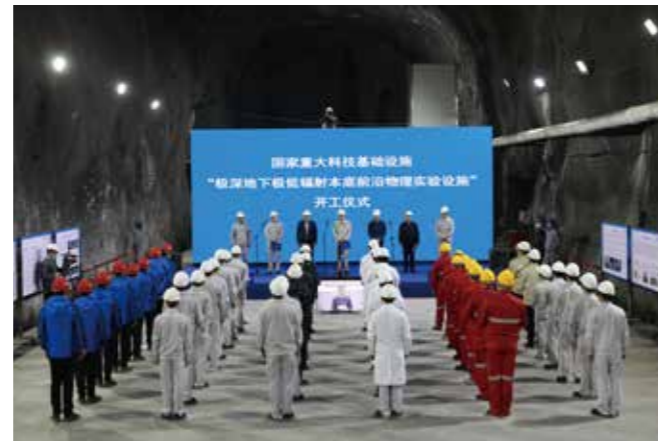
About 49.64 million tons



About 49.48 million tons, 99.7 percent

CASE Yalong Hydro constructs extremely-deep underground laboratory, helps boost national basic scientific research

research. Hydropower Station, signaling the construction of China new stage. Jinping Large Facility is the first extremely-deep first large-scale construction of comprehensive experimental facility with the extreme conditions of extremely-low radiation monitoring and testing capabilities for extremely-low radiation environment, and world-class user service ability. It will also own internationally leading comprehensive conditions for deep-earth physical experiment. Based on such capabilities,



Groundbreaking ceremony for the construction of "Extremely-Deep Underground Physical Experimental Facility"



China Water Environment Group made progress in treating water environment of Erhai Lake in Dali, Yunnan Province

Emission peak & carbon neutrality of SDIC

Plans

for existing projects and emission control for future projects* to deeply promote energy

industrial projects with focus on key areas and industries, vigorously promote clean production and energy-saving transformation,

trading, and continuously improve energy

Continuously adjust the industrial structure, vigorously develop new energy sources such

low-carbon industrial system led by clean energy, advanced manufacturing and strategic

to the leading role of State-owned capital, and increase investment in green and low-carbon projects such as energy storage and utilization, hydrogen production and carbon capture, sequestration and utilization.

Objectives

To achieve emission peak by 2030 by gradually building a low-energy consumption, low-pollution, low-emission, green and low-carbon industrial system led by clean energy, advanced manufacturing and strategic emerging industries in coordination with the 14th Five-Year

technologies such as forest adsorption and carbon capture, sequestration and utilization.

Actions

Formulated the 14th Five-Year Plan of SDIC

Environmental Protection and made active

green manufacturing system to guide relevant enterprises to green development in product

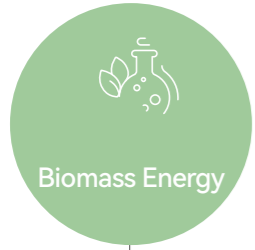
and carried out applications for special projects in

national green manufacturing enterprises by the

Had seven enterprises included in national

planned to add three new electricity-related

carbon resource management model, including carbon emission organization, data management, carbon asset management, carbon trading



Biomass Energy



Main facility of SDIC Bioenergy Hailun Co.'s fuel ethanol project with an annual output of 300,000 tons, which now is under construction

With the advantages and characteristics of zero carbon and negative carbon, biomass energy is one of the green and low-carbon energy sources to help achieve the goals of emission peak and carbon neutrality. SDIC has focused on promoting the industrial layout of fuel ethanol projects and establishing business presence in waste-to-energy sector in domestic and international markets, and vigorously developed bioenergy business. In 2020, the

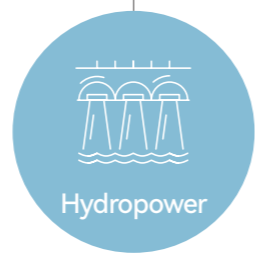
As an environmentally-friendly energy, hydropower is clean and produces no emissions. It can be used for electricity peak-cut and peak-shift, and is one of the best power sources to achieve the goals of emission peak and carbon neutrality. In 2020, SDIC increased investment in Yalong River hydropower

Power, Solar Power and Hydropower Complementary Clean Energy Base." The Kara project in the middle reaches of the Yalong River was approved

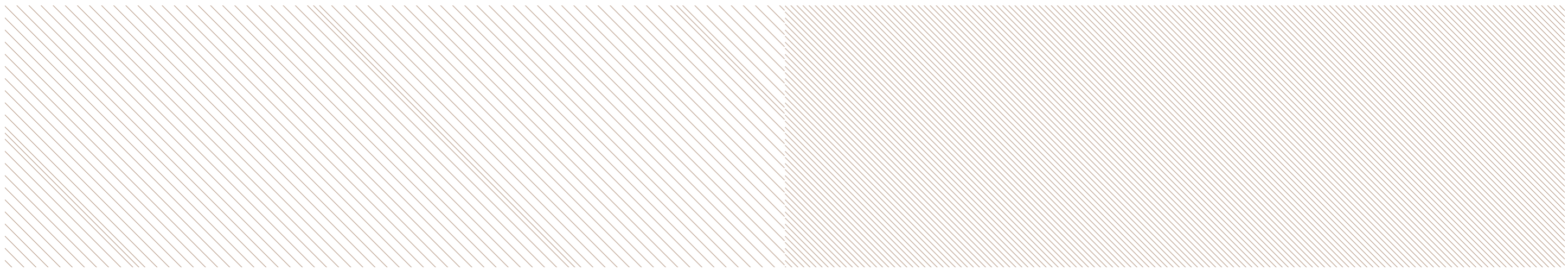
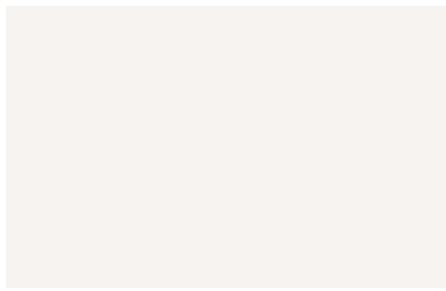
foundation for the commencement of generating units.

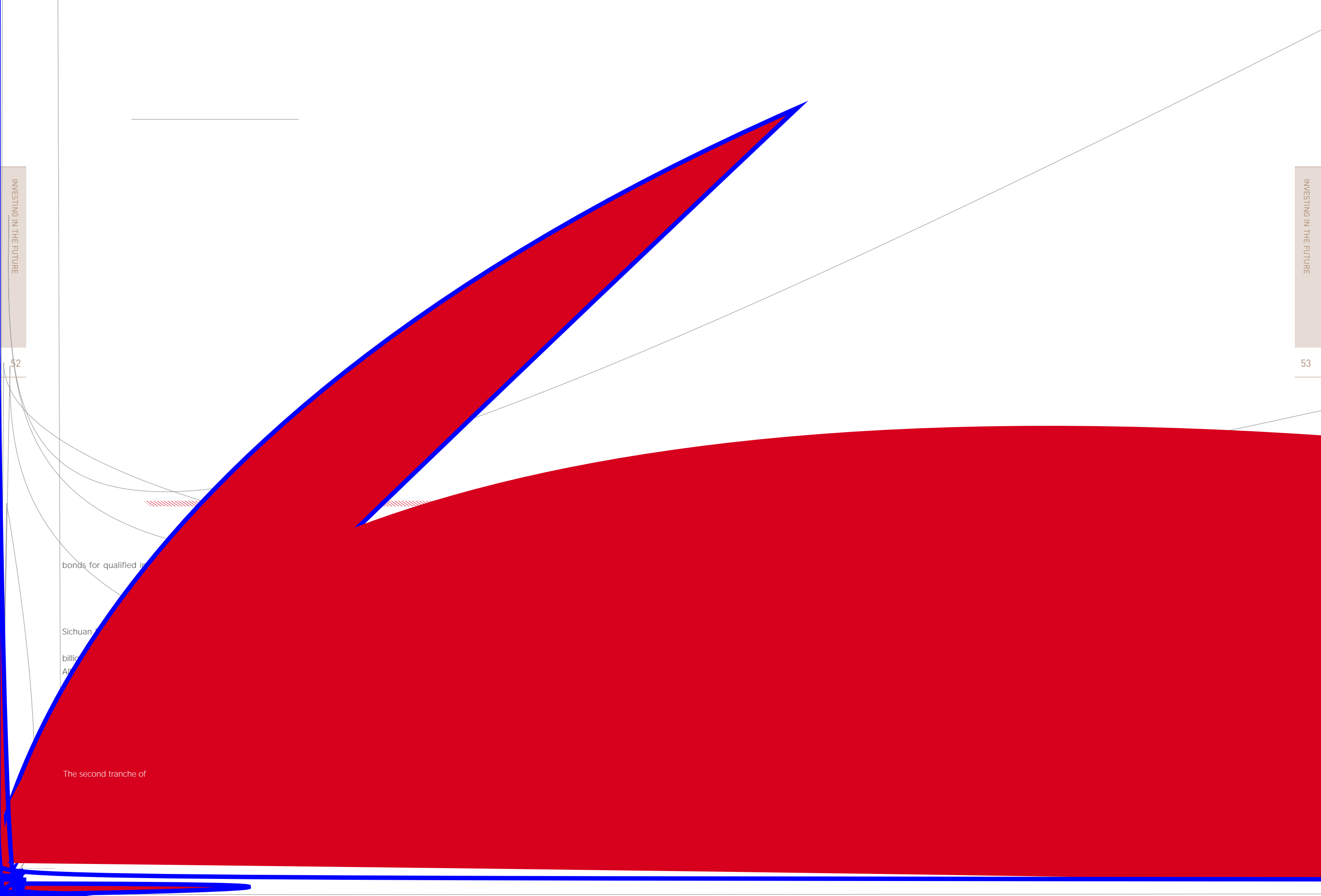


Concrete pouring completed in construction of Yangfanggou hydropower station along the Yalong River



Hydropower





bonds for qualified ir

Sichuan

billio
Al

The second tranche of





BIODIVERSITY PROTECTION

animals and plants facing extinction all over the world. It has become a global consensus to protect biodiversity and

protection, breeding and cultivation for species, aiming to maintain integrity and balance of the ecosystem.

SDIC Initiative

Raise all things on the earth by the way of nature

Yudai River in Tongzhou District of Beijing

An underground WWTP has been constructed and put into operation. Ecological diversity in the drainage basin has been improved with several bird species inhabiting, including wild ducks. Species of fish and aquatic plants have been restored to more than 40.

Yalong River in Sichuan

drainage basin so far.



Fish breeding and release activity organized by Yalong Hydro

11

Nanming River in Guiyang

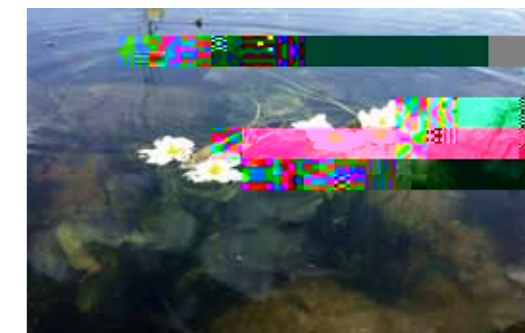
biodiversity has been significantly improved with species over 1029, phytoplankton species reached 58, and those of benthonic animals reached 33.



Endangered wild water owl over Nanming River

Erhai Lake in Yunnan

SDIC has conducted water environment treatment around Erhai Lake and water quality has been improved. Sea cauliflowers reappearing in the bluish waves of the lake.



Sea cauliflowers in Erhai Lake, Yunnan Province

Baiyangdian Lake in Hebei

SDIC conducted campaigns of Development of Local Microbial Agents for the Healthy Water Environment

of Power Construction Corporation of China and China Communications Construction Co. which provide local microbial agents from Baiyangdian Lake for the ecological governance of Xiongan New Area.

CASE



Yalong Hydro adheres to the environmental protection idea of overall planning with harmonious development. It takes good care of the ecological environment in Yalong River basin to maintain the coexistence between river basin

always accompany the clean energy development of Yalong River through the four seasons each year.

Zhang Xiangyang, an employee from Yalong Jinping Hydropower Station, keeps a record of the birds' by camera. Before the station was built, Zhang took the most pictures of the constructors' hardworking, the green hills and clear waters. After water storage was done in Jinping Level 1 Hydropower Station, Zhang found it more and more frequent to see monkeys show up in crowds at the roadside. What surprised Zhang

birds were never seen there before. From the beginning of 2013 till now, the species of birds photographed by Zhang's camera have increased from 30 types to more than 100 types.



Aegithalos concinnus

INVESTING

IN INCLUSIVENESS



INCLUSIVENESS IS ABOUT TREATING EACH OTHER IN PARITY

We stick to diversified and inclusive investment, allowing all groups to enjoy rights of the same quality and equal sharing, helping to gradually narrow the gap between rich and poor, among regions and between urban and rural areas, protecting vulnerable groups, and strengthening the capacity of small and medium-sized enterprises and individuals. These are the important guidelines we have long adhered to in the fulfillment of duties.

By 2020, SDIC has invested a total of

11.5 billion RMB yuan
of various poverty alleviation funds

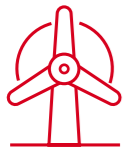
By 2020, the total size of SDIC's
poverty alleviation funds has reached

34.7 billion RMB yuan

It is expected to pool

280 billion RMB yuan of social capital

Salt field of SDIC Xinjiang Luobupo Potash Co.



INCLUSIVE FINANCE

CASE



technology financing guarantee company, which explores the application of new technologies such as big data and cloud

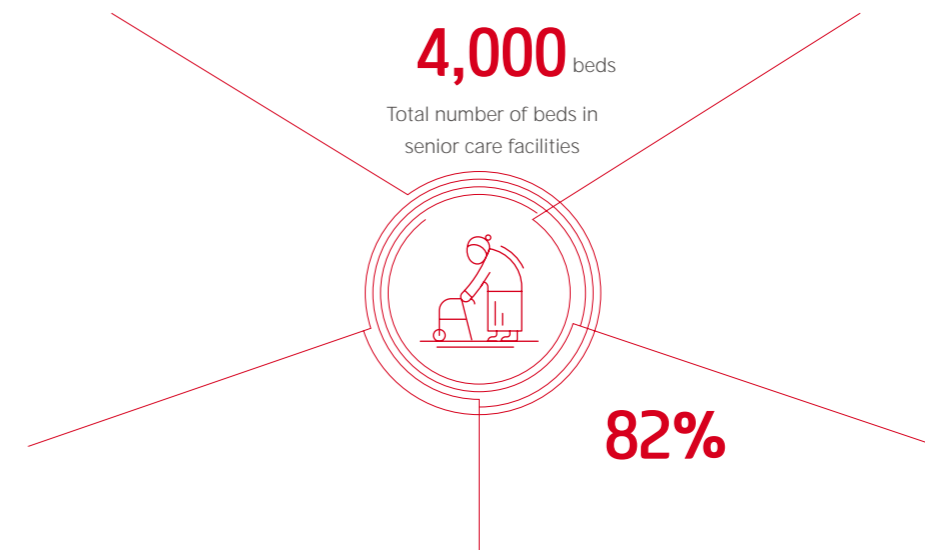
meet the needs of micro, small and medium-sized enterprises in business growth.



Launch ceremony of I & G Technology Financing Guarantee Co., a new brand of inclusive finance

INCLUSIVE ELDERLY CARE

As ageing and change of family structure growing in China, the demand for senior care service continues to be the market by operating senior care projects in Beijing, Guangdong, Shanghai, Jiangsu, and Guizhou to provide high- group, including the disabled, the semi-disabled, people with dementia, and the old elder, to allow senior citizens to enjoy quality time in their twilight years with dignity and happiness, help numerous families solve worries and improve



CASE



Shanghai Hongkou Rainbow Bay Seniors Home is the largest public-owned-

are permanent residents at Hongkou District and assessed as Level 4 or above by Shanghai long-term nursing insurance can be admitted at a discounted rate.

In 2020, Rainbow Bay Seniors Home actively promoted the nursing home

activities such as the New Year's party and the Senior Sports Carnival, and more than 400 routine activities to enhance the sense of value and happiness

pilot institution of time banking in Shanghai, Rainbow Bay Seniors Home has set



Shanghai Hongkou Rainbow Bay Seniors Home

CASE

Attentive care for elderly with dementia – Guangzhou SDIC Health Jiaqi Senior Apartment

Located in the center of Guangzhou's inner ring, Guangzhou SDIC Health Jiaqi Senior Apartment is surrounded by six 3A hospitals, several well-known specialty hospitals and seven ecological forest

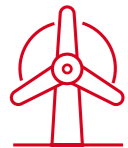
and cozy environment and supporting facilities for the elderly. As a partnership with a leading Japanese senior care company, the apartment advocates the concept of Independence Support to maintain the dignity of the elderly. In 2020, the apartment

the level of care for seniors with dementia together with all sectors of society. At the same time, the apartment has carried out dementia prevention and treatment in subtle ways, such as

welcomed by the elderly.



Little reporter visited the elderly

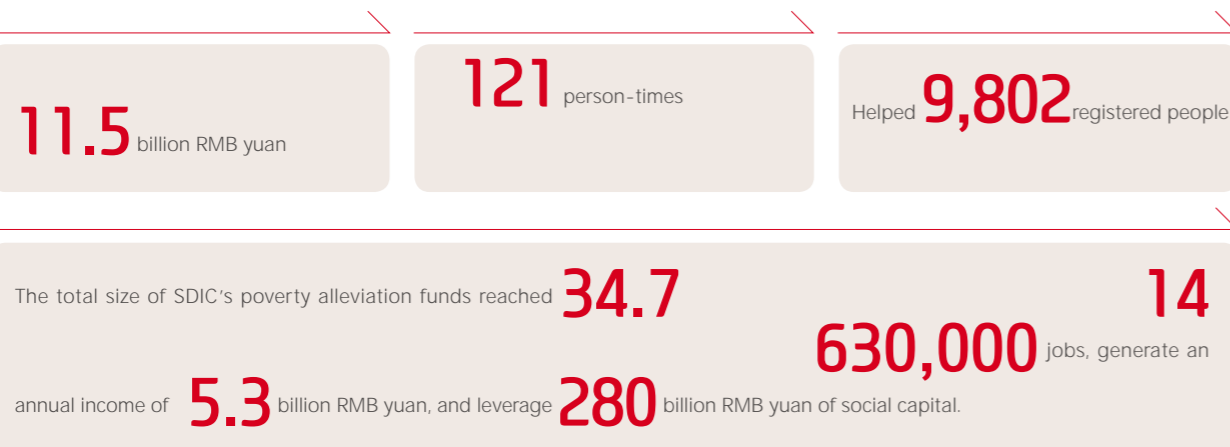


ACTIONS FOR POVERTY REDUCTION

POVERTY ALLEVIATION ACHIEVEMENTS AND PRACTICES

Guizhou and Gansu. The Company gave full play to its experience and advantages in capital investment, increased personnel and capital investment, continuously innovated ways of assistance, and thus formed a sustainable model with SDIC's characteristics. In March 2020,

Poverty alleviation achievements of SDIC (as of the end of 2020)



SUSTAINABLE POVERTY ALLEVIATION MODEL

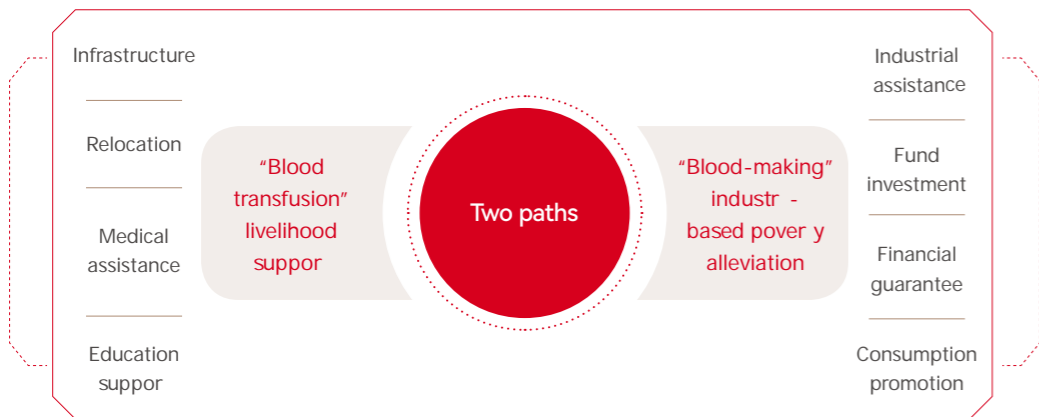
One goal

In accordance with the general objective of Rural poor people are free from worries over food and clothing and have



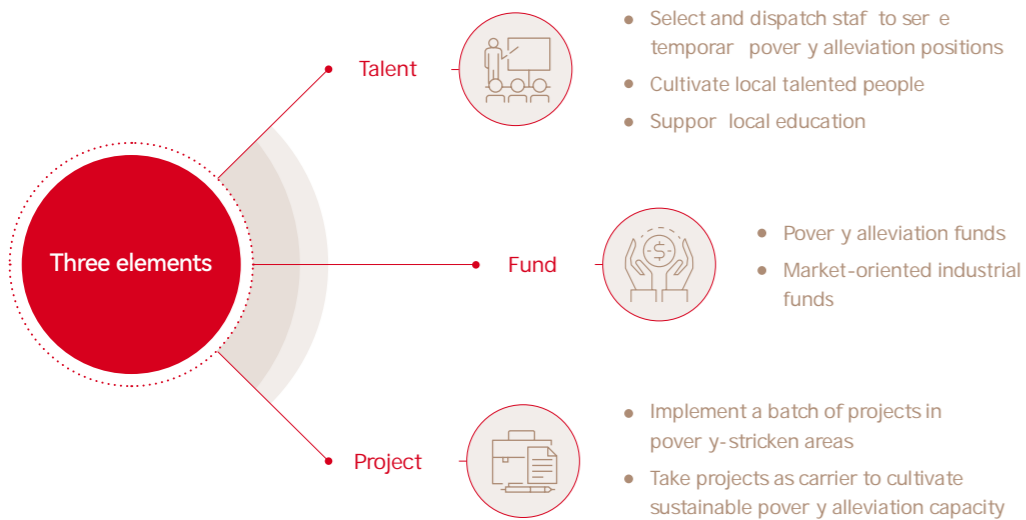
Yajiang-Xinlong Highway constructed by Yalong River Hydroin Ganzi Tibetan Autonomous Prefecture, Sichuan Province

Two paths



Three elements

alleviation funds and market-oriented operation, and industrial investment, SDIC carried out direct investment and actively introduced leading enterprises, high-quality projects and capitals to revitalize the poor areas and strengthen

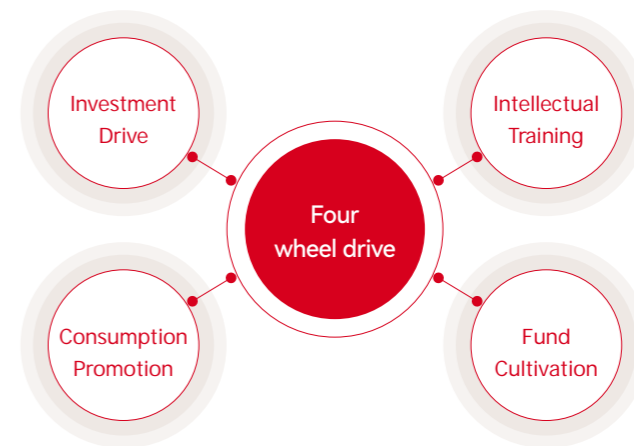


Four-wheel drive

From the critical restrictions on the economic and social development of the poor areas, SDIC insisted on the a series of initiatives such as investment drive, fund cultivation, consumption promotion and intellectual training,

To drive and cultivate local industries through project investment to enhance the blood-making function of poor areas.

To establish long-term mechanism of targeted poverty alleviation in production, circulation, and consumption through consumption promotion.



To hold on to intellectual training persistently and rigorously so as to alleviate poverty by urging changes in mind and stimulate the endogenous force of self-reliance in poverty elimination.

To form the poverty alleviation industrial fund management model and build seven platforms in market-oriented and innovative ways.



SDIC Chairman Bai Tao (second from right), SDIC Board member Qian Meng (first from right), and their delegation conducted a field visit to a targeted poverty alleviation county in Guizhou Province

Innovative practices of targeted poverty alleviation of SDIC in 2020

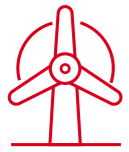
Industrial assistance

- Carried out assistance to major industries, that is, livestock farming, crop farming, and processing industry, in the four targeted counties, and implemented 10 impoverished people.

Fund-based poverty alleviation

resources and technology innovation projects.

Invested in leading companies including Shijiazhuang Junlebao Dairy Co., BGI



FIGHTING COVID-19

in a coordinated way in accordance with the general principle of strengthening confidence, working in solidarity, adopting a science-consideration, guidance by categories, and implementation by zones" to promote the resumption of work and production in a solid and

Actions in pandemic fight of SDIC in 2020



SDIC Biotech rushed to the rescue of Wuhan with donations of alcohol disinfectant



After resumption of work and production of SDIC Oil & Gas Terminal Yangpu, the first 300,000-ton oil tanker was performing loading and discharge tasks



Shijiazhuang Junlebao Dairy Co., an invested enterprise of SDIC Chuangyi Industry Fund Management, was donating dairy products to the Chinese Red Cross Foundation



The debut of the automated mobile cabin lab developed by Novogene Co., an invested enterprise of SDIC Fund Management and SDIC China Merchants Investment Management Co.

CASE

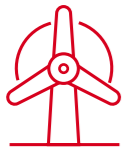


and habitats of various bacteria and viruses, the wastewater plant is of great significance as a basic unit of city operations. All the employees of China Water Environment Hubei Ezhou Water Treatment Plant stood

of sewage pumping, laboratory analysis, dosing and disinfection, and carbonization treatment in an orderly manner. With courage and sense of



An employee from Ezhou Water Treatment Plant was at work



CONTRIBUTING TO COMMUNITY

At the same time, we join hands with multiple forces, take full advantage of the characteristics of the invested enterprises, and give full play to the public welfare activities to let the sun shine on more disadvantaged groups.

Public welfare activities of SDIC in 2020

Respect and care for the elderly

- the elderly regularly and read aloud for them with love and care, and was awarded the
- SDIC Property Management Co. has made volunteer activities at Dewai Home for the Elderly a routine activity, paid regular visits to the elderly and brought care and blessings to them during traditional Chinese festivals such as Dragon Boat Festival and Mid-Autumn Festival.
- SDIC Taikang Trust Co. carried out paired volunteer services at Shanghai Hongkou goods to them.

Care for teenagers

- Yalong River Hydropower Development Co. carried out the Children's Day volunteer in Gansu Province.
- SDIC Fund Management Co. and SDIC China Merchants Investment Management Co. donated puffer jackets to students of Lujia Primary School in Jiuxian Town, Ningxian
- "Alleviation" public welfare project together with He Eye Specialist Hospital.

Donations with love

- SDIC joined hands with Babo, an invested project of SDIC Chuangyi Industry Fund
- online step donation.

CASE

CASE "Great Love like Water Sets Sail for Your Dream" – 19 years of dedication by Yalong Hydro

conveying love through dedication and mutual assistance. The project has raised a total of more than 1.3 million RMB yuan, set up pairs with more than 1,000 poor students, created public welfare classroom, and carried out activities such as book donations and teaching demonstrations.



Volunteers from Yalong River Hydro played games with students at the company-built Jinping Hope School

dreams of children from the mountains and promoted the advancement of August 2020, the project was awarded Project* at the teleconference on promoting Lei Feng volunteer service of the Central Guidance Commission on Building Spiritual Civilization.

CASE Caring for her is to care for the future

hygiene products to seven counties in Liangshan Prefecture, including Zhaojue, Yuexi, Butuo, Puge, Jinyang, Meigu, and Xide. The first

In addition, SDIC's young volunteers drove nearly 12 hours to schools in Liangshan and carried out the interactive using the boxes of donation goods as drawing boards. They also prepared an elaborately compiled pocket book on health knowledge for girls to share and spread the concept and knowledge of women's health. Together with Babo, SDIC helped the girls in the poor area to face adolescence with ease, maintain good health and hygiene in their growth, and step towards a better future.



Donations to "Fostering New Dream - Care for Her"

In 2020, SDIC recruited nearly

1,000 college graduates

The total number of jobs released
by the National Employment

7,000 employers

Campaign exceeded **1** million

associations and well-known private enterprises

Production line at Fukang Thermal Power Co. under SDIC Biotech Investment Co.



EMPLOYEE CARE

PROTECTING RIGHTS AND INTERESTS OF EMPLOYEES

SDIC adheres to the concept of equality in employment, constantly improves the employee compensation and benefits system, and builds a multi-level employee rights and interests protection mechanism. The Company continues to strengthen democratic management, safeguard the legal rights of employees to participate in

| | | |
|------------------|---|--|
| Equal employment | Insist on fair and equitable treatment of genders, religious beliefs and cultural | Prohibit the use of child labor and forced |
| | Strictly abide by all national labor | Establish information confidentiality management and file management systems to protect employees' personal information and privacy. |
| Benefits | Pay social insurance and housing provident fund for employees in accordance with national regulations, continuously promote the enterprise annuity system to realize value preservation and appreciation of annuities, and build a multi-level security | Adhere to the market-oriented direction distribution mechanism of subsidiaries and the vitality of managers and talented people. |
| | Continuously promote democratic management in the basic form of workers' congress, constantly improving and standardizing the workers' congress system by setting up institutions, standards, and procedures for the work of the workers' congress. | The Company held two sessions of workers' congress to actively collect staff proposals and one informal meeting of staff representatives to guarantee the staff's rights to know, to participate, to |

| | 2020 | 2019 | 2018 |
|---|--------|--------|--------|
| | 7,429 | 8,868 | 7,220 |
| | 1,051 | 901 | 1,082 |
| | 36 | 6 | 15 |
| | 51 | 47 | 46 |
| Ratio of member companies joining the annuity plan to the total member | 59.72 | 61.84 | 60.53 |
| | 30,233 | 24,087 | 23,500 |
| Ratio of employees joining the annuity system to the number of employees in | 62 | 49 | 53 |
| | 41.81 | 29.97 | 24.65 |
| | 4.33 | 2.27 | 0.74 |
| | 12.51 | 8.8 | 3.26 |

ENRICHING LIFE OF EMPLOYEES

of gain and sense of security.



SDIC Chairman and Secretary of the Leading Party Members' Group Bai Tao (left) and SDIC President and Deputy Secretary of the Leading Party Members' Group Shi Hongxiang (right) jointly launch the "SDIC in My Eyes" employees' photography exhibition



1st "Essence Securities Cup" Table Tennis Competition of SDIC

MORE CARE FOR EMPLOYEES

psychological counseling for employees and organized health lectures to promote knowledge of health. Besides,



EMPLOYMENT PROMOTION



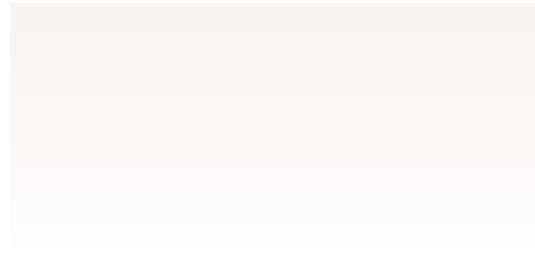
PARTNERS

SDIC constantly strengthens communications with relevant national ministries and commissions, local governments,

Stabilize employment inside

categories involved in the subordinate enterprises, SDIC provided classified guidance to resume work and production and ensure the overall stability of the

Promote employment outside



SDIC's partners in 2020 (Part 1)

and Technology, and the Ministry of Industry and National ministries and commissions
Strengthened contact with the National Development
Signed strategic cooperation agreements with, among
China Export and Credit Insurance Corporation, China
Development Bank, Industrial and Commercial Bank

Local governments

Carried out deep cooperation and exchange with
Songshan Lake Materials Laboratory and Tsinghua



Enterprises

Research institutes



Xinwen Lianbo (Evening News Bulletin): National Employment Campaign Season II launched

CASE

CASE

SDIC Human Resources Service promotes employment in Xiongan New Area

online job fair, the private enterprise recruitment month, student enrollment meetings of colleges and universities in the Beijing-Tianjin-Hebei



SDIC signed strategic cooperation agreement with People's Insurance Company (Group) of China



Production workshop at Insight Lifetech, a national high-tech enterprise

FROM THE HEART

Targeting clinical pain points and making investments to save tens of millions of patients



“

As an investor in the biomedical field, we share the same belief and always bear in mind why we started – to be excellent investors who can also ‘save’ millions of patients.

Unity Capital

”

According to the Annual Report on Cardiovascular Health and Diseases in

the number of people with cardiovascular disease in China was 330 million, among

artery disease was 11 million and still growing.

a major treatment option for coronary rapidly in China. The number of PCI cases in China has ranked first in the world. At

Forum in April 2021, Professor Huo Yong

also the President of the World Association of Chinese Cardiologists and President of the Asian Society of Cardiology, suggested

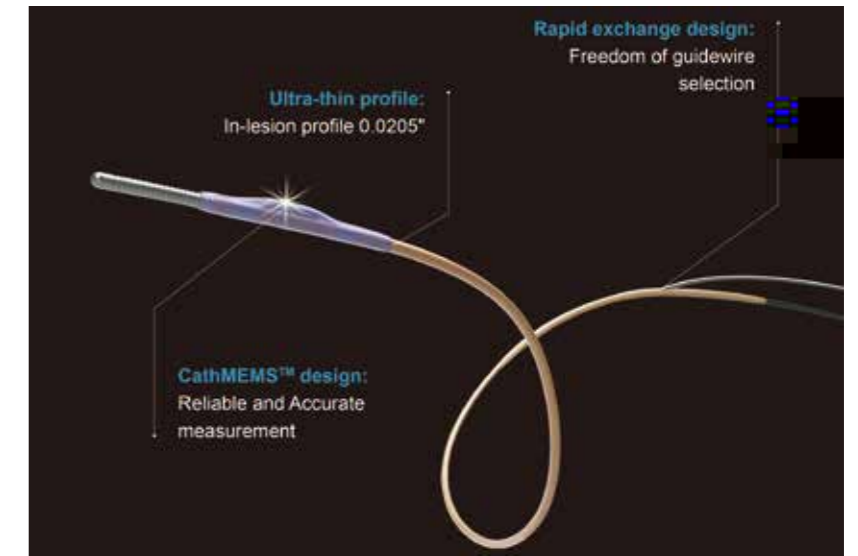
should be considered in the treatment. In the case of patients with stable angina

precise PCI.

In fact, in a multicenter study, after

need of revascularization received medical therapy.

Currently, both domestic and international guidelines recommend the use of



Product of Insight Lifetech – TruePhysio® Rapid Exchange FFR Microcatheter

decisions, but the use of FFR in China is

biomedical team after in-depth research.

provided FFR measurement products in the Chinese market, the prices of which were also rather high.

How to make breakthroughs in the domestic medical device industry to help doctors choose more suitable treatment

artery disease treatment into the era of precision intervention has become an urgent problem to be solved.

Seeking domestic production

Currently in China, most PCI decisions are still based on traditional X-ray coronary

Flow Reserve versus Angiography for

clinical study, showed that, compared to coronary angiography-guided PCI treatment, FFR-guided PCI not only decreased major clinical events such as death and myocardial infarction by more than 30 percent, but also reduced overall treatment costs.

relatively stable patients, the degree of

alone is far from enough for decision-making,” Huo Yong said. Coronary angiography sometimes does not fully and

within the coronary arteries are actually causing functional myocardial ischemia, and may overestimates or underestimates the severity of the lesion. In contrast, FFR directly measures the ratio of the maximum blood flow in the myocardial region supplied by coronary arteries to that in the same region under normal conditions, which objectively reflects the degree of vascular stenosis from a hydrodynamic

in 2014 showed that in patients with stable chest pain, after determining treatment plans based on coronary angiography, re-examination using FFR for functional evaluation of the lesion would require

the patients.

The 2014 ESC/EACTS Guidelines on Myocardial Revascularization and the Chinese Guidelines on Percutaneous

both recommended FFR as a Class I, Level A method. FFR has become the

coronary ischemia. The proportion of FFR application in developed countries has been constantly increasing, nearly

many developed countries in Europe. In China, the application of FFR is still to be popularized.

Capital's biomedical team keenly caught a hint of market trends about precision intervention for coronary artery disease.

better prognosis at smaller costs are their general direction when investing in innovative medical devices.

Bearing this direction in mind, the investment team expanded the scope of search and soon discovered Insight

been proven abroad will work in China. Therefore, domestic companies should pay extra attention when it comes to 'import substitution,' and simple copying will not do." An investment manager involved in

unmet clinical need on the one hand and easiness for clinical application on the other to popularize a product."

This is exactly what Insight Lifetech is



TO GUARD FULL-HEARTEDLY

We are on the same planet



“

All creatures should share this planet with human beings. A species, once lost, will never come back again. What's more, what other consequences or effects of this lost link in the ecological chain are hard to imagine and beyond our control. The good thing is that today we are aware of this and a lot of conservation work has been set in motion.

research team member

”



Yalong River Jinping-Guandi Fish Breeding and Release Station

What could a fish farming be like in the riverside at an altitude of more than 1,000 meters? Deng Longjun from the *Euchiloglanis* research team of Yalong River Jinping-Guandi Fish Breeding and Release Station has something to say.

does he feel bored at all?

be painful but joyful.

Hydro has built and put into operation the Yalong River Jinping-Guandi Fish Breeding and Release Station as early as in 2011.

Release Station, we hope to release the fry to natural waters through artificial breeding and protect the fish resources in the Yalong River basin in a more direct and effective way.” Deng Longjun said.

Euchiloglanis research team was set up!

means Yalongjiang Company has basically mastered the key technology of *Euchiloglanis* breeding.

bottleneck of *Euchiloglanis* domestication and breeding technology, but not been able to make a breakthrough, which had attracted

In 2012, Yalong Hydro commissioned a scientific research team to formally launch the study on *Euchiloglanis* domestication and breeding. It did not make substantial progress due to the lack of

breeding of some released fishes, the question of the medium- and long-term breeding of released fish such as *Euchiloglanis* with high research value once again appeared in front of us. The company's own *Euchiloglanis* research team was born under such circumstances.” Deng Longjun explained.



Euchiloglanis research team members

“Build a new home for *Euchiloglanis*”

The goal is clear, but various difficulties still lie in the process of domesticating *Euchiloglanis*, such as how to simulate its habitat and how to make it adapt to the artificial breeding environment. These problems should be solved by the research team.

In the upper reaches of the Yangtze River. However, they are hard to find in recent years due to a combination of environmental changes, water pollution and overfishing. ‘When a thing is scarce, it is precious.’ This in turn has raised the market price of *Euchiloglanis*, which now sells for more than 1,000 RMB yuan

fishing even more rampant. Seeing that the number of *Euchiloglanis* continues to decline, we must conduct the research as soon as possible.” Deng Longjun stressed.

The first thing the team did was to

every small fish from river rapidly to the laboratory tank, breeders went to great lengths to travel along the Yalong River system and tried various ways before they finally collected the first batch of more than 20 parent fishes. However, there was no literature on the research on the domestication and breeding of *Euchiloglanis*, so they had to feel their way forward, but no matter how carefully all died soon.



Ecology simulation pond for the *Euchiloglanis*

breeders held back their disappointment and immediately began to sum up their experience. After consulting a lot of literature on close relatives of *Euchiloglanis*, they speculated that *Euchiloglanis* was a

and was extremely demanding of the water environment. Changes of habitats will induce strong stress to the fish and weaken its immune system, making it vulnerable to parasites and other diseases.

the time, the longest time people could domesticate *Euchiloglanis* was half a year, because it was very difficult to artificially simulate their growth environment in the fast-flowing water and solve the feeding problem.” Deng Longjun said.

Left with no other solutions, the team decided to build a comfortable new home for *Euchiloglanis*. To implement this new idea, the breeders spent nearly one year building ecological aquaculture pond simulating the natural environment. Compared with regular fish aquaculture pond, the ecology simulation pond is

water quality, and high oxygen saturation. Even the water in the pond comes from the Yalong River.

rate of wild *Euchiloglanis* parent fishes greatly increased and some of them even laid eggs, which made the breeders very excited. However, new problems soon emerged, for example the newly hatched

and didn't eat at all for a long period of

Euchiloglanis is born with an active nature. Even in the case of eating, they'd like to prey on their own instead of being given regular feed.

Finding proper feed was no big deal for the breeders. They soon found nutritious brine shrimps for the fastidious eaters. They hatched the brine shrimps through

shells which are almost invisible to the naked eye but can harm the intestines of the small fish. They solve the feeding

As artificial feeding with biological feed went well, the breeders' confidence was greatly boosted. After numerous

and hatched baby *Euchiloglanis* through

of sexual maturity of *Euchiloglanis* is

months and grew to about 10 centimeters long, which, though still at the fry stage, has already set a record for the longest

livable environment, suitable food, and breeding techniques, wild *Euchiloglanis*

threat of death.



2020 fish breeding and release activity organized by Yalong Hydro

Contributing Yalong Hydro's green power to the Protection of the Yangtze River

During the Spring Festival in 2020, with the

Hydro immediately took measures for

duty during the Spring Festival. Due to the pandemic outbreak, they must undertake

and release station during the isolation period.”

The research on *Euchiloglanis* was also

research was almost at a standstill. The breeding technology of *Euchiloglanis* has not yet matured, and subsequent research will focus on gradual improvement of the survival rate of domesticated and artificially bred *Euchiloglanis* as well as gonadal development and maturity under domestication conditions. They are the keys to determine the maturity of the domestication and breeding technology and require long-term and continuous research and verification.” Deng Longjun

breeding, although we have solved the problems of feeding, living environment and disease prevention and control in the current phase, there is still considerable room for improvement.”

Fry survival is a precondition for large-scale artificial breeding and release and to form a benign cycle from fry rearing, gonadal development and maturity to

of the station, the annual investment in

RMB yuan, and so far, we have made breakthroughs in the breeding technology of seven fish species and realized release to natural waters. The breeding technology breakthrough cycle for each species is

comparison, the research on *Euchiloglanis* is much more difficult, and we expect to

in the future before the real maturity of *Euchiloglanis* breeding technology.” Deng Longjun said.

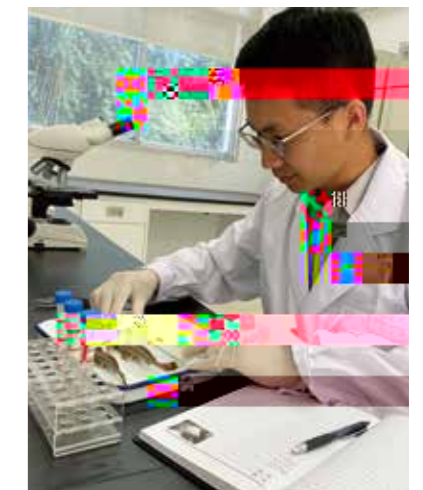
The research team is not alone. Since the initiation of the research on *Euchiloglanis*, the breeders have received support and guidance from academicians and experts from the Institute of Hydrobiology of the Chinese Academy of Sciences, the Yangtze River Fisheries Research Institute of the Chinese Academy of Fisheries Sciences, the Fisheries Institute of Sichuan Academy

various exchange activities.

and biodiversity of the Yalong River basin.

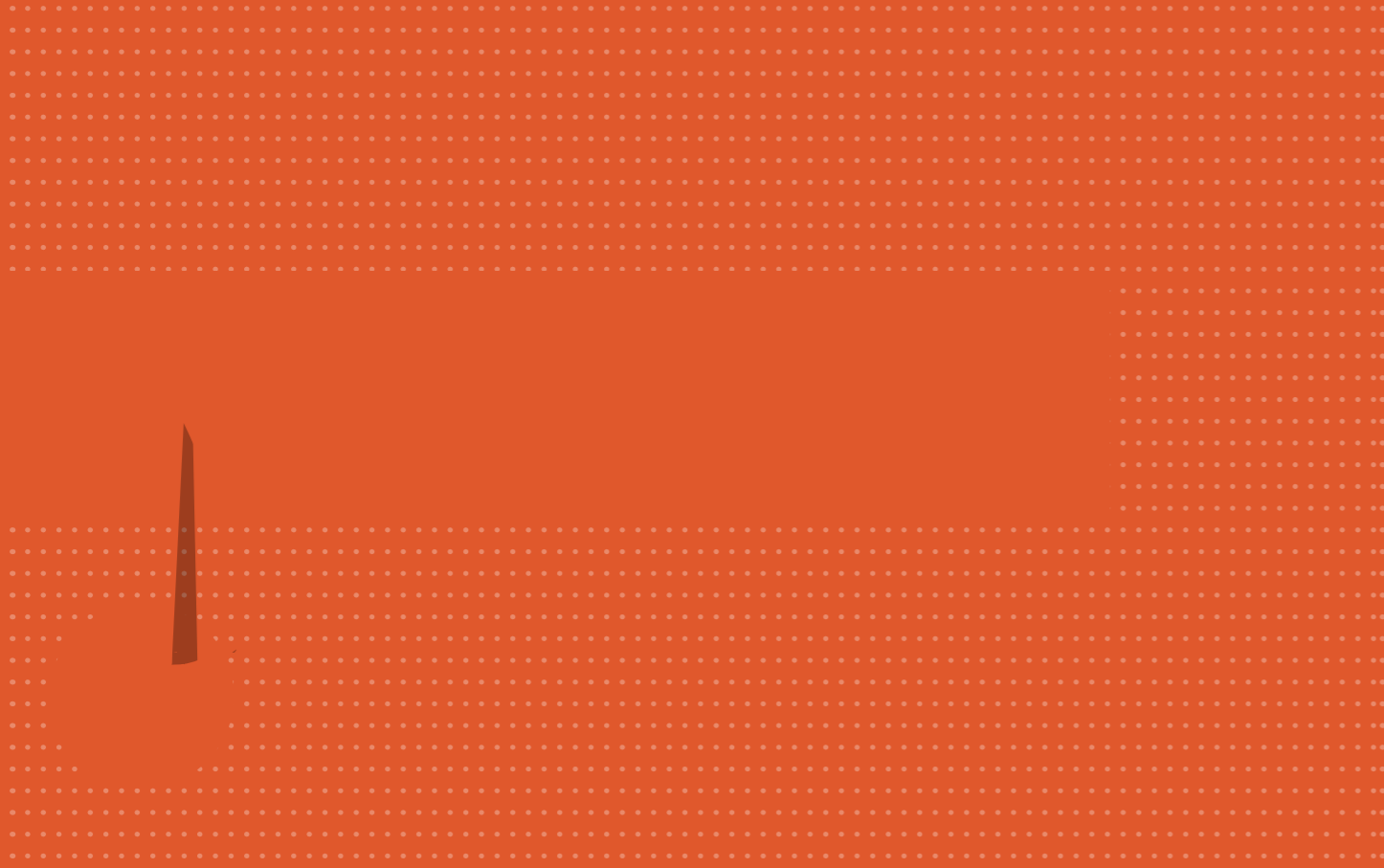
In the future, Yalong Hydro will continue the research on domestication

the Yalong River, including *Euchiloglanis*, and constantly improve the artificial breeding technology to protect wild fish resources and biodiversity, contributing the green power of Yalong Hydro to the protection of the Yangtze River.



Scientific researchers were conducting research on *Euchiloglanis*

(SDIC is an investor of Yalong Hydro and Yalong Jinping-Guandi Fish Breeding and Release Station.)



Babo exactly meets the description.

Babo is the No.1 brand in the field of unbleached paper in China. The traditional wood paper making process requires bleaching and the addition of several environmentally unfriendly additives. With imported raw wood materials are basically. Babo advocates the harmonious coexistence of man and nature and befriends bamboo. It takes the lead in developing and mastering the

the concept of green factory, they have realized 100 percent standard emission during the production process from collecting natural bamboo seeds to manufacturing the unbleached paper and then to recycling, realizing a carbon footprint of each kilogram of unbleached

lower than that of bleached paper. They also implement both wastewater treatment and waste product recovery, reapplying recyclable resources in production and life to achieve sustainable development.

More importantly, Babo has a natural

It was the day before this event that announced the completion of a new round in this round was SDIC Chuangyi.

SDIC Chuangyi, the poverty alleviation industrial investment fund management company under SDIC, has been committed to promoting industrial development in poor areas through market-oriented

function and endogenous momentum of poor areas, and has been exploring the sustainable model of industry-based

Speaking of the cooperation with Babo, Feng Yue, the director of the investment team of SDIC Chuangyi, said it was closely related with the investment orientation

to drive the economic development of poverty-stricken areas and help poor households out of poverty and increase income through the development of

for selecting investment objectives is that the enterprise must have a close interest

and strong market competitiveness, so that we can build, solidify and strengthen this

through investment.”



CONNECTED BY LOVE

Joining hands to get through the pandemic



“

Despite different nationalities and different languages, our hearts are getting closer and closer.

Mining Investment

”



Anti-pandemic materials and medical supplies were provided for APC

the pace of people's life. Faced with the pandemic, China took decisive and scientific the pandemic was about to be over, the disease spread rapidly abroad. Arab Potash pandemic.

An 8,000-km far away par ner

APC is the eighth largest potash producer in the world and the only company engaged in potash development in Jordan. As a major producer of potash, APC holds a 100-year business of Dead Sea's minerals. They extract and manufacture potash from the Dead Sea and sell to Jordan and other countries and regions including China, India, and Indonesia.

of safety production, sustainable community development and environmental protection.

national development, which is well recognized by the government and loved by the people of Jordan. It has also attracted the attention of international investors, including SDIC Mining Investment, a Chinese company thousands of miles away.

a whole industrial chain of chemical fertilizers with a focus on potash and phosphate, aiming at fully promoting the high-quality development of agriculture and ensuring the

food rations of the 1.4 billion population, so we have been looking for investment and development opportunities in high-quality potash resources overseas.” Shen Yi, General

the southern end of the Dead Sea with unique, favorable, and nearly inexhaustible resource conditions. Even if the Dead Sea dries up, potash can still be extracted. At the same time,

China and Jordan.

A friend in need is a friend indeed

The battle against the pandemic in 2020 between SDIC Mining Investment and APC.

broke out in China. Mr. Jamal Al Sarayrah, Chairman of APC, sent a letter to SDIC Mining Investment to express care immediately. After learning about the

as masks and protective clothing in China, Mr. Jamal coordinated for the temporary medical equipment procurement

relative materials in Jordan, they managed

sets of medical protective clothing, 1,000 pairs of medical goggles from multiple channels and delivered to China at the end of February 2020. This batch of materials like timely rain, provided warm and strong support for effective personal protection and resumption of work.

In mid-March 2020, the first round of pandemic broke out in Jordan. The government immediately locked down. SDIC Mining Investment paid close attention and sent a letter to APC immediately, and offered to provide anti-

time, SDIC Mining Investment asked the employees to work from home. Every Monday we held video conferences with APC to share our experience in pandemic

prevention and control. APC combined our experience with the actual situation in Jordan, and gave feedback to us without

The outbreak of the pandemic shut down Jordanian companies extensively and brought the economy and society into recession, but APC chose to continue production and rise to the occasion. The employees strictly implemented pandemic prevention measures, ensured social distancing in operations, and achieved zero work stoppage in the whole plant. In the first half of 2020, the company produced

several production and sales records of APC, bringing a ray of light to the gloomy

persistent production and stable operation are of great significance to the Jordanian economy. They have also effectively safeguarded shareholders' rights and interests and helped to guarantee the farm supplies of China." Shen Yi emphasized.

In addition to production and operation, APC, as always, took the responsibility as a large national enterprise and actively helped the Jordanian Ministry of Health and hospitals around the community for pandemic prevention and control. In mid-

of Health was facing financial difficulties for pandemic prevention and control, APC

immediately considered making donations.

APC's donation request, SDIC Mining Investment quickly made a quick decision to support the APC Board of Directors in their decision to donate three million

In late April 2020, when the Central Bank

account to receive donations, APC again

was a great help to the Jordanian people economic hardship.

Jamal Al Sarayrah, Chairman of APC, made a statement to a mainstream media in Jordan, expressing thanks to SDIC Mining Investment for supporting Jordan's fight against the pandemic



Donated materials for Jordan

"Our hearts are getting closer and closer"

In addition to experience sharing and financial assistance, SDIC Mining Investment also actively assisted APC in procuring anti-pandemic materials. In late March 2020, SDIC Mining Investment immediately made a decision to donate anti-pandemic materials to the Jordanian

lockdown of Wuhan had not yet ended. The anti-pandemic supplies were in great demand. To prepare anti-pandemic supplies for Jordan, we could only transfer the materials from warehouses around the country with difficulties such as detours, tight transportation capacity and long transit time." Liang Dong, an investment manager of SDIC Mining

transportation from all over the country.

From warehouses coordination and materials collection to customs declaration and inspection and chartered carrier transport, SDIC Mining Investment had been pushing forward the process with high quality and efficiency. The persons directly in charge were devoted to the degree of even forgetting to eat and sleep and finally successfully gathered nearly 200,000 pieces of anti-pandemic materials

clothing, medical goggles and protective equipment. In early April 2020, a Jordanian chartered plane landed at Shenzhen

anti-pandemic materials arrived in Amman, capital of Jordan.

The donation received an unprecedented response in Jordan. It was covered by mainstream news media such as Jordan

APC's remarkable donation for pandemic control was praised by the King of Jordan and was awarded the King's First Class Medal of Excellence, the highest honor in Jordan, on July 31st

highest honor in the Hashemite Kingdom of Jordan, and SDIC Mining Investment also feel deeply honored for them." Shen Yi added.

In September 2020, the second wave of the pandemic hit Jordan and the country was put under strict control. The situation took a sharp turn for the worse. Jordan's medical system was overstretched and the situation was extremely serious. Without any hesitation, SDIC Mining Investment once again prepared anti-pandemic

quickly decided to transit via Turkey to ensure the safe and smooth arrival of the second donation of supplies. If the route had not been changed in time, the supplies would probably have been stranded in Dubai with no guarantee for the time of arrival in Jordan at all." Liang Dong said.

In one relay race of love after another, the friendship between SDIC Mining Investment and APC continues to deepen

difference with Jordan, we often received calls from APC after work, sometimes at midnight, or five or six o'clock in the morning. During the year, we often communicated to discuss matters like occasional board meeting motions and

times it felt like we were talking to friends from far away." Shen Yi said emotionally,

closer and closer."



Jamal Al Sarayrah, Chairman of APC, and Maen F. Nsour, President and CEO of APC, were showing the medal

“

We appreciate the help of SDIC Mining Investment. Timely delivery of relief materials effectively alleviated the situation of short supply in Jordan, fully reflecting the profound friendship between China and Jordan who help each other and stand side by side through thick and thin.

Mr. Jamal Al Sarayrah,
Chairman of APC

”

“

Since the outbreak of the COVID-19 pandemic, China and Jordan have stood by each other and joined hands to fight the pandemic. We see the profound friendship between the two peoples, the value of the China-Jordan strategic partnership and China's actions to support the Jordanian side in the fight against the pandemic.

Chen Chuandong,
Chinese Ambassador to
Jordan

”

(SDIC Mining Investment is a professional industrial investment company specializing in non-coal mining and related industries under SDIC. SDIC Mining Investment is an investor and the largest shareholder of the Arab Potash Company (APC).)



CORPORATE PROFILE

CORPORATE GOVERNANCE

MANAGEMENT TEAM

| | | | |
|---------------|-------------------------|-----------------------|-------------------------------------|
| Bai Tao | Chairman | Wang Haibo | Board member, President |
| Li Ruge | Chief Financial Officer | Du Wenmin | Vice President |
| Yang Xiaohui | Vice President | Hu Changyuan | Chief of Discipline Inspection Team |
| Zhong Guodong | Vice President | Li Cheng Danzeng Nima | Vice President |

CORPORATE MANAGEMENT

and three non-outside directors, of whom one is employee director. The Board is the highest decision-making body, and the Chairman is the legal representative of the Company. Since its establishment, SDIC practices the parent-subsidaries, and the invested-in enterprises.

Group

Strategic decision-making: To strengthen research mission of a state-owned investment company.

Resource allocation: To focus on investment return and financial resource allocation, refine the HR mechanism, and coordinate human resources allocation.

Capital operation: To coordinate asset operation and capital operation, enhance capability building

To coordinate business operations, manage the enterprise according to

appraisal, evaluation, and incentive mechanisms, and strive for maintenance and appreciation of state-owned capital.

Subsidiaries

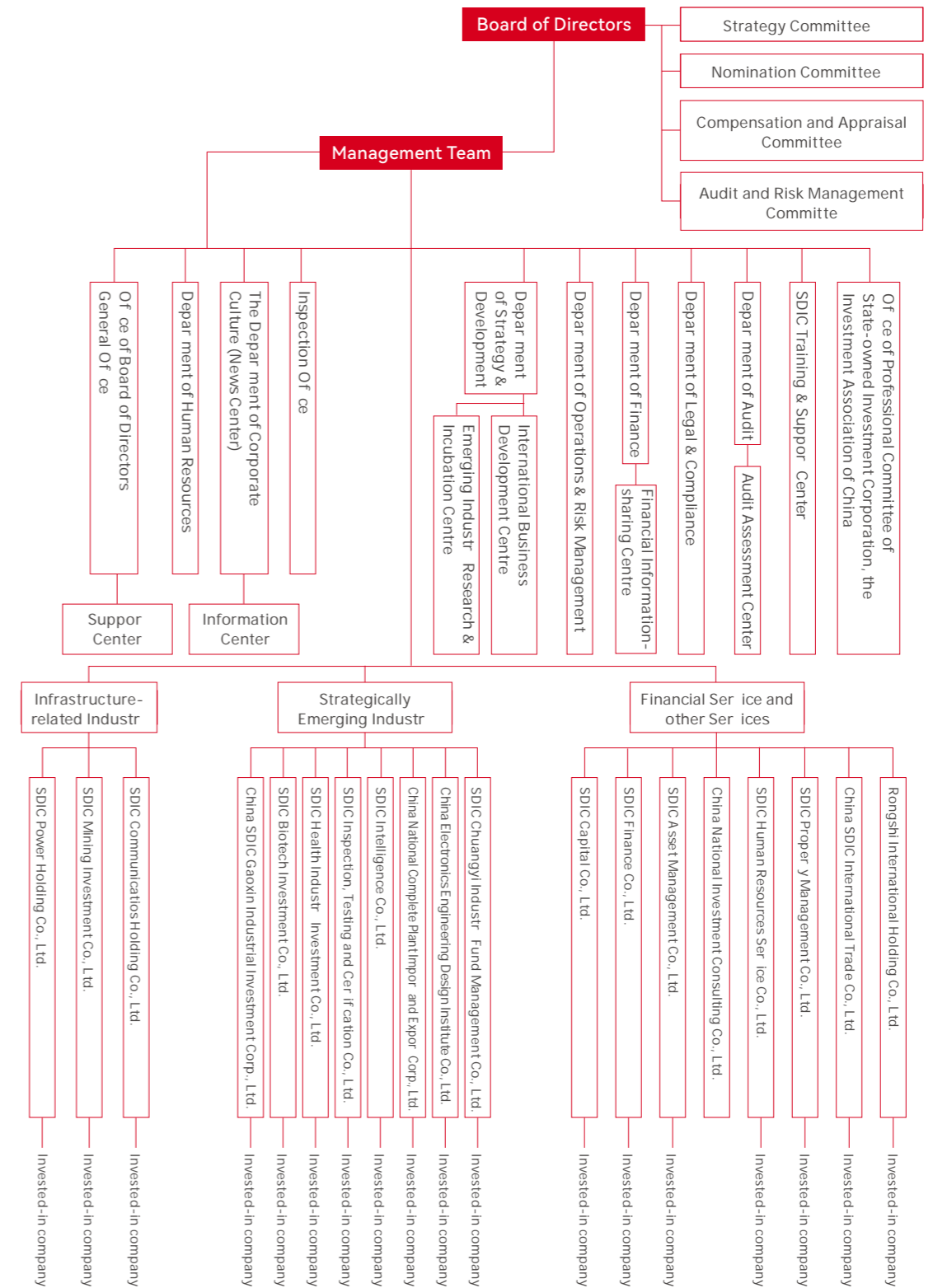
As professional operation and management platforms, the subsidiaries of SDIC are responsible for the operation and management of invested-in enterprises, their investment opportunities and business development for

Invested-in enterprises

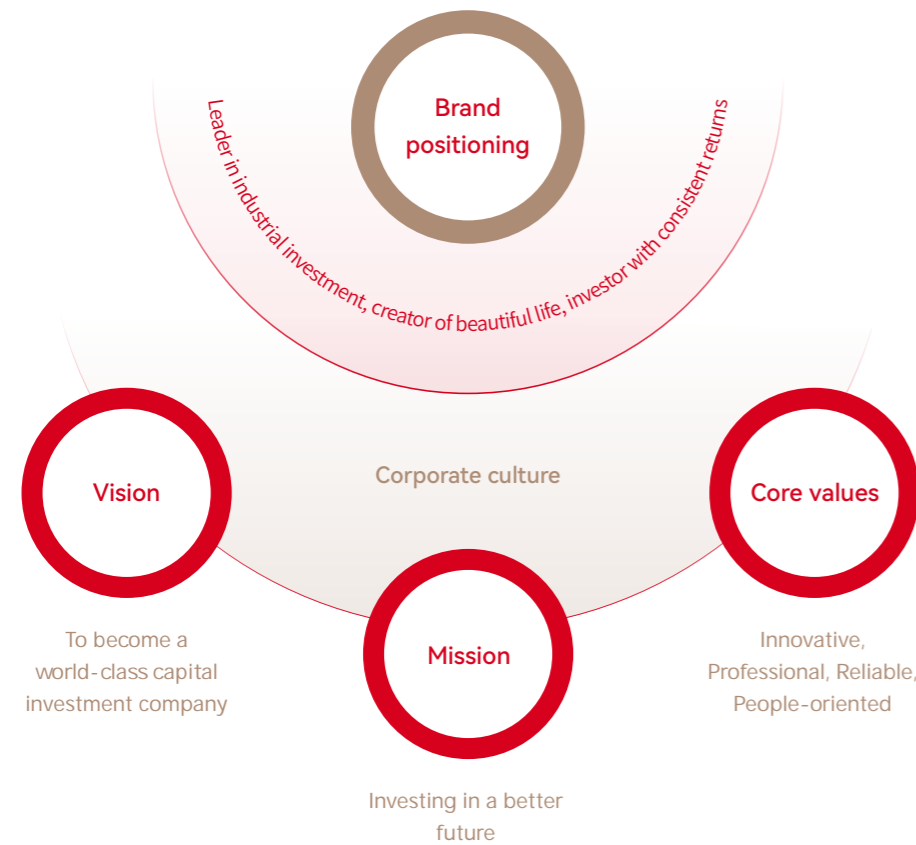
As business operation units, the invested-in enterprises are responsible for the direct operation and management of specific businesses. They are the profit centers of SDIC. All enterprises have established regulate corporate governance. The board members and supervisors of the invested-in enterprises are designated/appointed or removed by SDIC in accordance with the Company Law. SDIC also conducts performance assessment and

enterprises from the three aspects of economy, society and environment.

ORGANIZATION STRUCTURE



CORPORATE BRANDS + CORPORATE CULTURE



Adhering to the mission of Investing in a better future, SDIC has implemented the core values of being innovative, professional, reliable, people-oriented. It has expanded the connotation and denotation of SDIC brand, by enhancing

class capital investment company.

of brand. It told SDIC stories through charity forum, micro-video, cloud-based broadcast exhibition and other innovative and vivid approaches.

In 2020, the application filed by SDIC for the trademark registration under the Protocol Relating to the Madrid Agreement Concerning the International Registration of Marks was approved, which marked a new breakthrough in

overseas market, the internationalization of the SDIC brands, greater business presence in the international market.

FUTURE PROSPECTS

Embrace change and open up the future. The year 2021 is of particular importance to China as it pursues the modernization drive. It is the start of the 14th Five-Year Plan, and the inaugural year of the building a new SDIC. Centering on the implementation of the "1331" overall vision, SDIC will strive for the mission of the state-owned capital investment company. It will take high-quality development as overarching principle, reform and innovation as fundamental driving force, and risk prevention as effective guarantee. It will develop its business in domestic and international markets and give full play to the platform role as a pilot of state-owned capital investment companies. It will fully enhance the leading capability for SOE reform, the guiding capability for industrial cultivation, the dominating capability for restructuring, and the performance capability for investment activity. It will make unremitting efforts to build itself into a world-class capital investment company with international competitiveness and to make a new SDIC featuring flexible mechanism, optimized structure, good benefits, and strong capabilities.



APPENDIX

KEY PERFORMANCE INDICATORS

Economic performance

| Indicator | 2018 | 2019 | 2020 |
|---|----------|----------|----------|
| Total assets (RMB100m) | 5,822.83 | 6,318.55 | 6,822.70 |
| Owner's equity (RMB100m) | 1,848.74 | 1,950.28 | 2,180.78 |
| Total operating revenue (RMB100m) | 1,213.80 | 1,419.46 | 1,530.79 |
| Total profit (RMB100m) | 193.38 | 200.81 | 220.98 |
| Total tax payment (RMB100m) | 100.03 | 113.82 | 121.91 |
| Economic value added (RMB100m) | 61.3 | 43.8 | 51.8 |
| Rate of maintenance and appreciation of State-owned assets (%) | 103.88 | 109.48 | 111.46 |
| Profit of electric power sector (RMB100m) | 97.29 | 103.17 | 117.10 |
| Profit of transportation sector (RMB100m) | 21.61 | 7.47 | 0.88 |
| Profit of financial and service sector (RMB100m) | 53.92 | 62.01 | 68.97 |
| Operating revenue of international business (RMB100m) | 167.42 | 224.71 | 254.69 |
| Investment in capital construction (RMB100m) | 113 | 121 | 115 |
| Holding installed capacity of electric power business (10,000 kW) | 3,408 | 3,079 | 3,183 |
| Annual power generation of electric power sector (100m kWh) | 1,517 | 1,619 | 1,482 |
| Handling capacity completed of transportation sector (100m tons) | 2.4 | 1.4 | 1.3 |
| Investment in science and technology activities (RMB100m) | 7.4 | 14.9 | 15.8 |
| Number of authorized patents (piece) | 110 | 321 | 449 |
| Number of patents for invention (piece) | 17 | 101 | 148 |

Environmental performance

| Indicator | 2018 | 2019 | 2020 |
|---|-----------|-----------|------------|
| Investment in energy-saving and emission reduction (RMB10,000) | 97,820.40 | 84,880.57 | 109,587.47 |
| Total investment in environmental protection (RMB100m) | - | - | 8.97 |
| Investment in environmental facilities according to "Three Simultaneities" requirements (RMB10,000) | 58,888.74 | 34,812.28 | 42,017.53 |
| Investment in technological upgrading projects for energy-saving (RMB10,000) | 24,181.00 | 9,207.11 | 28,516.33 |
| Investment in technological upgrading projects for pollution treatment (RMB100m) | 1.48 | 4.09 | 1.38 |
| Total energy consumption (10,000 tons of standard coal) | 1,174 | 1,375 | 1,046 |

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REPORT INTRODUCTION

th
economy, society and environment. The report covers the period
st, 2020 to December 31st, 2020. Some contents may
exceed the above-mentioned period.

Reference Standards

State-owned Enterprises of the State-owned Assets Supervision
and Administration Commission of the State Council

Information Sources

The information and data used in this report come from the
Company's official documents and statistical reports. All the

Report Rating

The SDIC Corporate Social Responsibility Report has been rated
as a Five-Star report by the Chinese Expert Committee on CSR






Further Reading

For more CSR information of SDIC or download the electronic

www.sdic.com.cn.



Report Matrix

| | 2020 | | |
|------|--|--|---|
| |  |  | |
| 2019 | | | |
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| 2008 | | | |

SUGGESTIONS AND FEEDBACK

Dear readers:

Thank you very much for reading this report. For continuously improving the corporate social responsibility reporting work, we are looking forward to your opinions and suggestions. Please help us fill the following feedback form, and feel free to contact us by the following ways:

Mailing Address:

State Development & Investment Corp., Ltd.

Building A, International Investment Plaza, 6-6 Fuchengmen North Street, Xicheng District, Beijing, China (100034)

Your Information

Name:

Tel.:

Company/Organization:

Email:

Multiple Choice Questions (Please mark " " in the appropriate position)

| Option | Very good | Good | Fair | Poor | Very poor |
|--|-----------|------|------|------|-----------|
| 1. Does this report fully and accurately reflect the major impacts of SDIC on economy, society and environment? | | | | | |
| 2. Does this report respond to the issues and disclose the information concerned by stakeholders? | | | | | |
| 3. Does this report disclose clear, accurate and complete information, indicators, and data? | | | | | |
| 4. What is your opinion on the readability of this report, i.e., the logics, content design, wording, and layout design? | | | | | |

Open-Ended Questions

1. What is the most satisfying part of this report?
2. What kinds of information do you think is not disclosed in this report?
3. What are your suggestions for our future corporate social responsibility reports?



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